Reviewed Financial Results of Innscor Africa Limited

FOR THE YEAR ENDED 30 JUNE 2014



OUR PASSION FOR VALUE CREATION

SALIENT FEATURES*

Revenue	1 010 916 667
Operating profit	80 558 376
Profit before tax	92 415 554
Basic earnings per share (cents)	11.16
Headline earnings per share (cents)	4.11
Cash generated from operating activities	106 822 736
Total dividend declared per share (cents)	1.30

 st Movements against the comparative year are not shown due to a change in the method of accounting for National Foods Holdings Limited and Irvine's Zimbabwe (Private) Limited in the current year.

DIRECTORS' RESPONSIBILITY

The Holding Company's Directors are responsible for the preparation and fair presentation of the Group's consolidated financial statements, of which this press release represents an extract. These financial statements have been prepared in accordance with International Financial Reporting Standards and in the manner required by the Companies' Act (Chapter 24:03). The principal accounting policies of the Group are consistent with those applied in the previous year.

AUDIT STATEMENT

The Group's external auditors, Ernst & Young, have issued an unmodified review conclusion on the financial statements of the Group for the year ended 30 June 2014. The audit of the Group financial statements is complete pending the finalisation of the annual report; no changes are expected on the reviewed numbers. The unmodified review report is available for inspection at the Company's registered office.

FINANCIAL

As advised in the interim report and due to a change in governance structures, the Group has consolidated the results of National Foods Holdings Limited and Irvine's Zimbabwe (Private) Limited with effect from 1 July 2013. These businesses were previously equity accounted. In undertaking this change in accounting treatment, and notwithstanding the fact that there has been no change in the Group's shareholding in either of these existing investments, a fair value adjustment is mandatory in terms of IFRS 3 (Business Combinations). This has resulted in a fair value gain of USD 39.033 million being credited to the Group's Statement of Profit or Loss and Other Comprehensive Income in the current year, and represents the difference between market value and carrying value of the Group's existing interest at the date of consolidation. This gain has been excluded from the calculation of headline earnings. Also as a result of this change in accounting treatment, an intangible asset, in the form of goodwill, of USD 36.904 million has been recorded in the Group's Statement of Financial Position. This represents the difference between the fair value of the Group's existing interest in these investments, and the fair value of the Group's share of the net assets within these entities.

The Group has faced a challenging trading environment

The Group believes that by identifying, measuring and being accountable to its stakeholders through sustainability reporting (Economic, Environmental, Social and Governance), this enhances potential for long-term, sustainable business success. To this end, the Group has set a vision to achieve, in the coming years, international best practices in sustainability reporting by adopting the Global Reporting Initiatives (GRI) Sustainability Reporting Guidelines as a framework.

USD

OPERATIONS Bakeries & Fast Foods

This reporting division comprises the Group's Bakery operations which are based in Zimbabwe as well as all the Fast Food operations across the African continent.

Bread volumes in the Bakery operations declined by 10% as compared to the prior year. This volume reduction together with an increase in operating overheads combined to produce a poor overall result for the business with profitability significantly lower than that achieved in the prior year. The exercise to consolidate production at the Graniteside facility is complete, and this together with the restructuring initiatives embarked upon during the latter part of the year under review is expected to see the operation return to a more satisfactory level of profitability in the forthcoming financial year. The automated pie plant commissioned in December 2013 has shown steady growth and is expected to make an increasing contribution to the overall results of the operation; this marks the conclusion of the three-year fixed asset expansion programme within the Bakery operations.

The Fast Food Zimbabwe operations recorded customer counts that were 2% lower than those achieved in the prior year. Notwithstanding the reduced customer count, performance at shop-level was generally good across most counters; however the costs to run the business "abovesite" consumed a large proportion of the profitability. These costs are predominantly a result of the historical, regional-based structuring of the operations and hence there is considerable duplication of function and a resultant unsustainable cost base. The process to restructure the business is well under way and will result in a much more necessary cost provisioning for this restructure has been accounted for in the current year's income statement. An additional 16 counters were opened during the year under review across Harare, Bulawayo, Mutare, Chegutu and Mvuma, whilst 9 under-performing counters were closed.

(AMP) and driven predominantly by the strong performance of the "Texas" branded outlets. After excluding the oneoff charges contained in the prior year income statement, overall trading profitability growth amounted to 21%. From a pork perspective, the first half of the year was characterised by high maize prices and viability issues for producers, and this resulted in many farmers down-scaling pig operations. This was in contrast to the second half of the year, which saw demand improving, but limited availability of raw product with which to supply the market. Going forward, Colcom's focus will be on securing a stable supply of additional raw material, as well as continuing its product development for the growing informal market. Investigations into modernising the current processing plant in Harare will also enter the design and viability phase, whilst a new pie line is also planned for commissioning during 2015. With additional stores being planned, as well as growing demand from its existing network of Texas outlets, plans are at an advanced stage to up-gauge the capacity at the processing and down-packing facility at AMP.

In contrast to a strong first half of the financial year, the second half of the year at Irvine's was disappointing with significantly reduced demand, particularly in the third quarter. Overall for the year, volumes of the three core products of frozen chicken, day-old chicks and table eggs showed only marginal increases as compared to the prior year, whilst cost increases of its key raw stock feed components resulted in similar profitability being achieved. The business continues with key strategic investments into growing its breeding capacities and capabilities as well as into a new feed mill facility, both of which should have a positive effect right through all parts of the operation in the forthcoming year.

Distribution Group Africa

This reporting division consists of the Distribution Group Africa operations which operate in Zimbabwe, Zambia and Malawi.

The Distribution Group Africa Zimbabwe operations house a number of leading brands such as Colgate, Tiger Brands, Johnson & Johnson and Kellogg's. The business reported a volume growth increase of 17% over the comparative year, although this translated to only marginal revenue growth as a result of a lower average selling price per unit due in part to a weakening Rand. Operating costs grew ahead of revenue growth and as a result trading profits were 9% lower than those recorded in the prior year.

The Regional Distribution businesses continue to operate in challenging local environments. Revenue declined by 9% as compared to the prior year, impacted somewhat by local currency depreciation in both Zambia and Malawi, and this had a resultant negative effect on trading profit which In spite of the sub-optimal trading results, generation of declined 14% against the prior year.

SPAR

This reporting division consists of the SPAR Corporate Store retail operations in Zimbabwe, the SPAR Distribution Centre in Harare and the SPAR Corporate Store retail operations in Zambia.

streamlined management and reporting structure. The The SPAR Corporate Store retail operations in Zimbabwe continued to show improvements during the course of the year, and two new stores being Joina City SPAR and Borrowdale Brooke SPAR were added to the network, compensating for the loss of Arundel SPAR. Refinements in store structures continued and approximately USD 0.57 million was processed through the current year income statement in respect of restructure cost provisions. In the period after the year-end, a decision was made to exit the Borrowdale Brooke SPAR as, despite considerable effort, this store was unable to reach consistent levels of customer counts, which in turn negatively affected profitability. Fixed Asset impairments in respect of Borrowdale Brooke SPAR and Arundel SPAR of approximately USD 1.26 million were charged to the current year income statement in respect of these two store closures.

90% volume increase recorded at Associated Meat Packers margin as well as an increase in operating costs resulted in a slight decline in trading profit. The reduction in formally employed customers impacted on the instalment debtors' book which closed at a similar level as compared to the prior year; collections on the book, however, remained good. An additional 5 stores were added during the course of the year, with Rusape the latest to open during the final quarter. Three additional stores in Machipisa, Chiredzi and Zvishavane are due for opening during the first quarter of the new financial year, whilst work is also in progress to enable the operation to transact on a term-basis with customers who operate in the vast informal sector of the economy.

> Operations at Capri were severely impacted by falling local disposable incomes and despite volumes showing only a 3% decline, this was at the expense of gross margin which was reduced to stimulate demand. As a result, and despite good overhead control, current year trading profits were considerably behind those posted in the prior year. Exports of product commenced to Zambia and Malawi during December 2013 and have shown steady growth during the second half of the financial year. The new refrigerator plant is on schedule for commissioning during December 2014 and this will see both an enhanced product being produced as well as improvements in production efficiencies and costs. Parallel to this, additional export markets under investigation include Mozambique, Namibia, Botswana and the Democratic Republic of Congo.

Other Businesses

With regard to some of the smaller businesses, the Group's packaging operation, NatPak, was the stand-out performer, recording a 14% increase in trading profit compared to the prior year. The bread bag wicketing line, which was commissioned in December 2013, performed well during the second half of the year under review and contributed positively to overall profitability. Investment into new extruding and printing capabilities has recently been approved and this will see the operation having the ability to provide a full flexible packaging range in the latter part of the forthcoming financial year. Operations at the core polypropylene sacks division remain stable.

PROSPECTS

The current trading environment has necessitated the Group taking decisive action in the way it operates and is structured. This process has resulted in some necessary, one-off cost provisioning in the year under review. All Group companies have been through a robust budgeting process during the latter part of the year under review and the Board is confident that with the changes to structuring, a much better trading result can be achieved in the forthcoming year.

free cash has remained a very strong part of the Group's make-up, and management intends to use this attribute to continue expanding its existing businesses and geographic footprint as well as adding additional synergistic operations in the forthcoming year.

With the continued evolution of the Group in terms of its size, geographic location and business type, and given the

for much of the financial year under review, and this has been compounded by inefficient management structures in a number of its core businesses; in many cases gross profit margins were also reduced in an effort to stimulate revenues against a backdrop of reducing disposable incomes.

During the year under review, the Group recorded revenue of USD 1.01 billion, an operating profit of USD 80.56 million and, after including the fair value adjustment referred to above, a profit before tax of USD 92.42 million.

Driven by the need to react to the current economic dynamics, the Group commenced with a number of major restructuring initiatives in the latter part of the year under review. These initiatives were focused primarily on the SPAR operations in Zimbabwe (both Distribution and Retail), the Bakery operations and the Zimbabwe Fast Food operations, and approximately USD 7.15 million in one-off cost and restructure provisions were processed through the Group's Statement of Profit or Loss and Other Comprehensive Income in this regard. Also affecting profitability during the year under review was a fixed asset impairment and de-recognition charge of USD 1.83 million which, as in the prior year, has been excluded from the calculation of headline earnings. Basic earnings per share amounted to 11.16 US cents whilst headline earnings per share declined to 4.11 US cents.

Despite the disappointing trading results, the Group's cash generating ability was outstanding, with USD 106.82 million being generated from operating activities. This allowed the Group to continue with its asset expansion and maintenance programmes which consumed USD 48.93 million during the year under review, as well as reduce overall net gearing levels.

The Directors have elected to transfer to distributable reserves, the portion of non-distributable reserves relating to the remaining foreign currency conversion reserve amounting to \$33.32 million. This foreign currency conversion reserve arose as a result of the change in functional currency from the Zimbabwe dollar to the United States dollar and has been in existence since the change-over period. This transfer has taken place through the Statement of Changes in Equity and has no effect on profitability.

SUSTAINABILITY REPORTING

The Group strives to operate its businesses in a sustainable manner that recognises environmental and social impacts.

In the Region, the Fast Food operations reported an increase in customer counts of 4% over the prior year, with a similar increase in profitability. As part of the continued regional expansion programme, 3 counters were opened during the year in Kenya, 15 in Zambia and 4 in the Democratic Republic of Congo. A further 2 counters were added in Swaziland, which is a franchised territory. As advised in the interim report, the franchise arrangement in Nigeria was terminated at the end of December 2013, and investigations are ongoing as to a suitable structure in which to re-enter this market. A decision was made in the third quarter to exit the Senegal market as it had limited growth prospects and had become an increasingly expensive territory to service. A total of 175 counters, inclusive of franchised operations, were in operation at 30 June 2014. With renewed focus being placed on increasing the Group's regional footprint, a further 55 counters are planned for the regional territories during the course of the 2015 financial year.

Milling & Protein

This reporting division comprises National Foods, Colcom and Irvine's.

National Foods produced a very pleasing set of results for the year under review driven by sales of 538,000 metric tonnes of product, and representing a volume increase of 8% over the prior year. Profits were enhanced by a highly successful strategic raw material purchasing programme as well as improved plant efficiencies which benefitted from continued modernisation and re-tooling. The strong results posted have allowed for further strengthening of the balance sheet and the business is well positioned to continue its growth in the coming year through the addition of new and adjacent categories.

Following a difficult 2013, Colcom reported a good set of results during the current year under review, with overall volumes increasing by 16%. In the core pork operations, volumes were down by 7%, and as reported at the interim period this was due mainly to the rationalisation of product

The SPAR Distribution Centre had a very disappointing year, and as highlighted in the interim report, this was driven mainly by the fact that a considerable number of independent stores were unable to maintain any reasonable and consistent trading patterns, whilst debtor collections were also severely affected. As a result of these factors a decision was made to significantly streamline the Distribution Centre operations, and prudent provision was made in the current income statement for any items related to this initiative covering staff restructure, debtors, stock and creditors. This provision amounted to approximately USD 5.26 million, and was the main impactor on the overall results of this reporting division. The operation has now been consolidated to one site and is correctly structured to fulfil its requirements to the store network.

The SPAR Corporate Store retail operations in Zambia continued to post improving results and despite local currency depreciation, US dollar revenue experienced a 3% increase over the prior year. Gross margins remained firm and cost control was good, combining to produce a 44% increase in trading profit as compared to the prior year. A further corporate store was opened in Lusaka in June 2014 and this brought the current total network to 14, inclusive of the 7 independent stores; an additional corporate store is due for opening in Ndola during the first half of the new financial year.

Household Goods

This reporting division consists of TV Sales & Home and Capri.

TV Sales & Home reported an increase in revenue of 6% lines. This decline was more than compensated for by a over the prior year; however a marginal reduction in gross

vast opportunities available for growth both locally and across Africa, appropriate, and more focused leadership structures are currently being implemented to ensure existing businesses operate to plan and that new opportunities can be adequately investigated and executed upon. This will see the Group redefine the way it reports its operations in the future and will see substantive management heads appointed to each of its main business categories, who will assume responsibility, together with unit management, for the performance of each of these portfolios.

As reported at the interim stage, the Group has an ultimate goal of being a true pan-African organisation and it will therefore continue to pursue a more balanced portfolio of businesses both in geographic terms as well as business-type.

DIVIDEND

The Board has declared a final dividend of 0.70 US cents per share (bringing the total dividend for the year to 1.30 US cents per share) payable on or about 10th October 2014 to shareholders registered in the books of the Company by noon on 26th September 2014. The transfer books and register of members will be closed on 27th and 28th September 2014.

In line with the Group's indigenisation transaction, approved by shareholders on 24th January 2014, the Directors have also declared a dividend totalling USD 189 500 to Innscor Africa Employee Share Trust (Pvt) Ltd.

APPRECIATION

I wish to record my appreciation to the executive Directors, management and staff for their effort during the year under review. I also wish to thank the non-executive Directors for their considerable input as well as the Group's customers, suppliers and other stakeholders for their continued support and loyalty.

D.L.L. MORGAN Chairman 29th August 2014

FOR THE YEAR ENDED 30 JUNE 2014



OUR PASSION FOR VALUE CREATION

Abridged Group Statement Of Profit Or Loss And Other Comprehensive Income

	Year Ended	Year Ended
	30 June 2014 reviewed	30 June 2013 audited
	USD	USD
Revenue	1 010 916 667	656 332 118
Operating profit before depreciation and amortisation	80 558 376	67 396 541
impairment and derecognition of plant and equipment	(1832590)	(2 232 728
depreciation and amortisation	(23 372 437)	(14 842 013)
Operating profit before interest and fair value adjustments	55 353 349	50 321 800
fair value adjustments on livestock and listed equities	1 788 097	369 671
fair value adjustments on obtaining control of subsidiaries	39 033 279	
Profit before interest and tax	96 174 725	50 691 471
net interest	(6 100 568)	(3 068 650)
equity accounted earnings	2 341 397	11 746 619
Profit before tax	92 415 554	59 369 440
tax	(13 614 862)	(10 770 549
Profit for the year	78 800 692	48 598 891
Other comprehensive income – to be recycled to profit or loss	70 000 002	40 000 001
exchange differences arising on the translation of foreign operations	(769 235)	(520 379
Other comprehensive income for the year, net of tax	(769 235)	(520 379)
Total comprehensive income for the year	78 031 457	48 078 512
Profit for the year attributable to:		
equity holders of the parent	60 465 321	38 953 790
non-controlling interests	18 335 371	9 645 101
	78 800 692	48 598 891
Total comprehensive income for the year attributable to:		
equity holders of the parent	59 875 073	38 536 687
non-controlling interests	18 156 384	9 541 825
	78 031 457	48 078 512
Earnings per share (cents)		
Basic earnings per share	11.16	7.19
Headline earnings per share	4.11	6.36
Diluted earnings per share	11.16	7.19
Diluted headline earnings per share	4.11	6.36

Abridged Group Statement Of Financial Position

	_		30 June 2013	52 005 029	10 525 927	19 042 302	28 981 743	19 072 691	3 380 503	56 811 846	(34 050 501
	At	At	Capital expenditure								
	30 June 2014	30 June 2013	30 June 2014 30 June 2013	25 792 498 40 640 120	14 762 249 2 825 596	808 878 1 536 859	3 249 959 1 788 328	2 931 350 3 373 812	1 215 129 491 998	174 579 66 126	
	reviewed	audited	30 June 2013	40 640 120	2 825 596	1 230 829	1 /88 328	3 373 812	491 998	66 126	-
ASSETS	USD	USD							Year End	ed Yea	r Ended
Non-current assets									30 June 20		ine 2013
property, plant and equipment	228 891 391	139 615 506							review	ed	audited
deferred tax assets	10 389 695	7 926 277							U	SD	USD
other non-current assets	56 410 175	56 212 460	3 Depreciation						23 270 6	57 14	730 862
	295 691 261	203 754 243	4 Capital expenditure for the ye								722 839
Current assets				ar					48 934 6	42 50	22 039
cash and cash equivalents	37 118 340	23 183 804	5 Future lease commitments Payable within one year						13 851 8	20 12	706 654
other current assets	215 438 763	121 637 589	Payable two to five years						37 788 7		821 536
	252 557 103	144 821 393	Payable after five years						28 376 3		736 483
Tatal assats	540.040.004	240 575 626							80 017 0	19 84 2	264 673
Total assets	548 248 364	348 575 636	6 Commitments for capital expe	enditure							
EQUITY AND LIABILITIES			Contracts and orders placed						11 099 6	65 15	918 435
Capital and reserves			Authorised by Directors but not	contracted					32 592 6	58 17	836 777
ordinary share capital	5 415 934	5 415 934							43 692 3	23 33	755 212
class A ordinary share capital	10	-	The capital expenditure is to be	financed out of th	ie Group's own re	sources and exis	sting borrowing fa	acilities.			
non-distributable reserves	(5294128)	28 618 065	7 Security								
distributable reserves	208 458 801	123 393 018	Net book value of property, plan	t, equipment, mot	tor vehicles, inve	ntories and acco	unts receivables p	ledged as security			
	208 580 617	157 427 017	for interest-bearing borrowings						17 366 2	94 7 2	280 387
non-controlling interests	108 269 714	35 379 079	8 Earnings per share								
Total shareholders' equity	316 850 331	192 806 096	Basic earnings basis								
Non-current liabilities			The calculation is based on the p		to equity holders	s of the parent a	nd the weighted a	average number of			
deferred tax liabilities	33 225 358	16 642 460	ordinary shares in issue for the y	rear.							
interest-bearing borrowings	17 263 414	2 965 392	Fully diluted earnings basis								
	50 488 772	19 607 852	The calculation is based on the p				5	5			
Current liabilities			ordinary shares in issue after adju	5		re options, only if	the average mark	et price of ordinary			
interest-bearing borrowings	46 806 665	51 440 923	shares during the year exceeds t			la estas de la Millardà de		f the finencial men			
trade and other payables	132 138 928	84 148 881	The share options arising from the	e Group's Indigenis	ation transaction	nave no dilutive	effect at the end c	of the financial year.			
current tax liability	1 963 668	571 884	Headline earnings basis								
	180 909 261	136 161 688	Headline earnings comprise of the and items of a capital nature the and items of a capital nature the angle of the angle o	-							
Total liabilities	231 398 033	155 769 540	effects and share of non-control				the Group, het o				
Total equity and liabilities	548 248 364	348 575 636	Reconciliation of basic earnin Profit for the year attributable to						60 465 3	21 38	953 790
			Adjustment for capital items (gr	1 1	i che parene					21 00	
Abridged Group Statement O	f Cash Fl	ows	Profit on disposal of unquote							- (5	248 494)
Abiliagea croup statement o	Cushin	0113	Fair value adjustments on obt	aining control of	subsidiaries				(39 033 2	79)	-
			Impairment and derecognitio	n of plant and equ	uipment				1 832 5	90 2	232 728
	Year Ended	Year Ended	Loss/(profit) on disposal of pro		equipment				86 2		(20621)
	30 June 2014	30 June 2013	Gain on bargain purchase of s	subsidiary					(2585		381 047)
	reviewed	audited	Tax effect on adjustments	- C - I' - to - to					(493 0		568 952)
	USD	USD	Non-controlling interests' share						(360 8		(524 637)
Cash generated from operating activities	106 822 736	54 161 610	Headline earnings attributable	e to ordinary sha	areholders				22 238 4	36 34	142 767
net interest paid	(6 100 568)	(3 068 650)	Number of shares in issue Number of ordinary shares in iss	ue					541 593 4	40 541	593 440
tax paid	(12 690 797)	(10 109 626)	Weighted average number of or	dinary shares in is	sue				541 593 4	40 541	593 440
Total cash available from operations	88 031 371	40 983 334	Basic earnings per share (cents)							16	7.19
Investing activities	(47 840 124)	(43 286 425)	Headline earnings per share (cer Diluted basic earnings per share							.11 16	6.36 7.19
Net cash inflow/(outflow) before financing activities	40 191 247	(2 303 091)	Diluted headline earnings per sh							.11	6.36
Financing activities	(26 256 711)	3 031 328	9 Events after the reporting dat								
Net increase in cash and cash equivalents	13 934 536	728 237	There have been no significant e	vents after report	ing date at the t	ime of issuing th	is press release.				
Cash and cash equivalents at the beginning of the year	23 183 804	22 455 567	10 Contingent liabilities Guarantees						13 400 0	00 10 3	200 000
Cash and cash equivalents at the end of the year	37 118 340	23 183 804	The contingent liabilities relate t	o bank guarantee	s provided in res	pect of associate	companies as at	30 June 2014.			

Abridged Group Statement Of Changes In Equity

	Ordinary Share Capital	Class A Ordinary Share Capital	Non- Distributable Reserves	Distributable Reserves	Total	Non- Controlling Interests	Total
	USD		USD	USD	USD	USD	USD
Balance at 30 June 2012	5 415 934	-	29 035 168	97 965 286	132 416 388	28 062 807	160 479 195
Profit for the year	-	-	-	38 953 790	38 953 790	9 645 101	48 598 891
Other comprehensive income	-	-	(417 103)	-	(417 103)	(103 276)	(520379)
Dividends paid	-	-	-	(9748682)	(9748682)	(2025583)	(11 774 265)
Transactions with owners in their capacity as owners	-	-	-	(3777376)	(3777376)	(199970)	(3977346)
Balance at 30 June 2013	5 415 934	-	28 618 065	123 393 018	157 427 017	35 379 079	192 806 096
Profit for the year	-	-	-	60 465 321	60 465 321	18 335 371	78 800 692
Other comprehensive income	-	-	(590248)	-	(590248)	(178 987)	(769235)
Issue of class A ordinary shares	-	10	-	-	10	-	10
Dividends paid	-	-	-	(8665495)	(8665495)	(5799852)	(14 465 347)
Transactions with owners in their capacity as owners	-	-	-	(55988)	(55988)	60 534 103	60 478 115
Transfer of foreign currency conversion reserve	-	-	(33 321 945)	33 321 945	-	-	-
Balance at 30 June 2014	5 415 934	10	(5 294 128)	208 458 801	208 580 617	108 269 714	316 850 331

Supplementary Information

1 Corporate Information

The Company is incorporated and domiciled in Zimbabwe.

The company is meorpolated at		inodone.							
Operating Segments	Bakeries and Fast Foods	Milling & Protein	Distribution Group Africa	SPAR	Household Goods	Other Businesses	Corporate Services	Intersegment Adjustments	Total
	USD	USD	USD	USD	USD	USD	USD	USD	USD
Revenue 30 June 2014 30 June 2013	261 993 131 269 056 704	488 569 195 60 782 481	92 730 082 93 629 104	159 696 009 167 003 848	53 158 563 51 888 736	20 212 708 12 215 963	1 885 103 1 755 282	(67 328 124) -	1 010 916 667 656 332 118
Operating profit/(loss) before depreciation and amortisation 30 June 2014 30 June 2013	25 240 253 33 269 171	41 509 166 4 807 631	8 018 362 8 946 633	(4 907 091) 2 596 500	9 853 822 11 480 326	1 699 783 1 688 590	(855919) 4607690	-	80 558 376 67 396 541
Depreciation and amortisation 30 June 2014 30 June 2013	11 608 224 8 519 220	6 786 051 1 603 612	951 932 864 729	2 491 092 2 506 486	515 861 483 025	694 215 542 211	325 062 322 730	-	23 372 437 14 842 013
Equity accounted earnings 30 June 2014 30 June 2013	158 877 143 842	236 294 232 898	34 493	-	-	101 178 9 289 139	1 810 555 2 080 740	-	2 341 397 11 746 619
Profit/(loss) before tax 30 June 2014 30 June 2013	11 668 716 23 492 228	35 739 199 2 249 054	6 726 506 7 832 898	(9561505) (547486)	8 744 665 10 282 523	569 332 9 922 807	38 528 641 6 137 416	-	92 415 554 59 369 440
Segment assets 30 June 2014 30 June 2013	129 175 493 102 190 684	233 679 086 37 258 306	41 356 791 35 988 919	44 765 746 46 377 736	44 061 900 39 768 087	12 442 744 49 755 402	110 721 739 71 287 003	(67955135) (34050501)	548 248 364 348 575 636
Segment liabilities 30 June 2014 30 June 2013	74 878 300 52 005 029	85 456 887 10 525 927	20 420 969 19 042 302	35 705 680 28 981 743	19 016 674 19 072 691	6 623 032 3 380 503	57 251 626 56 811 846	(67 955 135) (34 050 501)	231 398 033 155 769 540
Capital expenditure 30 June 2014 30 June 2013	25 792 498 40 640 120	14 762 249 2 825 596	808 878 1 536 859	3 249 959 1 788 328	2 931 350 3 373 812	1 215 129 491 998	174 579 66 126	:	48 934 642 50 722 839

	USD	USD			
ASSETS				Year Ended	Year Ended
lon-current assets				30 June 2014	30 June 2013
property, plant and equipment	228 891 391	139 615 506		reviewed	audited
deferred tax assets	10 389 695	7 926 277		USD	USD
other non-current assets	56 410 175	56 212 460	3 Depreciation	23 270 657	14 730 862
	295 691 261	203 754 243	4 Capital expenditure for the year	48 934 642	50 722 839
Current assets	07 110 0 10		5 Future lease commitments		
cash and cash equivalents	37 118 340	23 183 804	Payable within one year	13 851 839	13 706 654
other current assets	215 438 763 252 557 103	121 637 589	Payable two to five years	37 788 792	40 821 536
	252 557 105	144 821 393	Payable after five years	28 376 388	29 736 483
otal assets	548 248 364	348 575 636		80 017 019	84 264 673
			6 Commitments for capital expenditure		
QUITY AND LIABILITIES			Contracts and orders placed	11 099 665	15 918 435
Capital and reserves	E 11E 001	5 445 004	Authorised by Directors but not contracted	32 592 658 43 692 323	17 836 777
ordinary share capital	5 415 934	5 415 934	The capital expenditure is to be financed out of the Group's own resources and existing borrowing facilities.	43 692 323	33 755 212
class A ordinary share capital	10	-			
non-distributable reserves	(5 294 128)	28 618 065	7 Security Net book value of property, plant, equipment, motor vehicles, inventories and accounts receivables pledged as security		
distributable reserves	208 458 801 208 580 617	123 393 018 157 427 017	for interest-bearing borrowings	17 366 294	7 280 387
non-controlling interests	108 269 714	35 379 079	8 Earnings per share		
otal shareholders' equity	316 850 331	192 806 096	Basic earnings basis		
. ,	5.550 001		The calculation is based on the profit attributable to equity holders of the parent and the weighted average number of		
lon-current liabilities	22 225 250	16 642 460	ordinary shares in issue for the year.		
deferred tax liabilities interest-bearing borrowings	33 225 358 17 263 414	16 642 460 2 965 392	Fully diluted earnings basis		
interest-ocaring obrowings	50 488 772	19 607 852	The calculation is based on the profit attributable to equity holders of the parent and the weighted average number of		
Current liabilities	30 400 772	15 007 032	ordinary shares in issue after adjusting to assume conversion of share options, only if the average market price of ordinary		
interest-bearing borrowings	46 806 665	51 440 923	shares during the year exceeds the exercise price of such options.		
trade and other payables	132 138 928	84 148 881	The share options arising from the Group's indigenisation transaction have no dilutive effect at the end of the financial year.		
current tax liability	1 963 668	571 884	Headline earnings basis		
	180 909 261	136 161 688	Headline earnings comprise of basic earnings attributable to equity holders of the parent adjusted for profits, losses		
otal liabilities	231 398 033	155 769 540	and items of a capital nature that do not form part of the ordinary activities of the Group, net of their related tax effects and share of non-controlling interests as applicable.		
	201 000 000	100700010			
otal equity and liabilities	548 248 364	348 575 636	Reconciliation of basic earnings to headline earnings: Profit for the year attributable to equity holders of the parent	00 405 224	38 953 790
			Adjustment for capital items (gross of tax):		
Abridged Group Statement O				60 465 321	30 333 730
)f Cash Fl	ows	Profit on disposal of unquoted investments	60 465 321	(5 248 494)
	of Cash Fl	ows		- (39 033 279)	
			Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment	- (39 033 279) 1 832 590	(5 248 494) - 2 232 728
	Year Ended	Year Ended	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment	(39 033 279) 1 832 590 86 233	(5 248 494) 2 232 728 (20 621)
	Year Ended 30 June 2014	Year Ended 30 June 2013	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary	- (39 033 279) 1 832 590 86 233 (258 542)	(5248494) - 2232728 (20621) (381047)
	Year Ended 30 June 2014 reviewed	Year Ended 30 June 2013 audited	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments	(39 033 279) 1 832 590 86 233 (258 542) (493 026)	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952)
	Year Ended 30 June 2014	Year Ended 30 June 2013	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861)	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637)
	Year Ended 30 June 2014 reviewed	Year Ended 30 June 2013 audited	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders	(39 033 279) 1 832 590 86 233 (258 542) (493 026)	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952)
	Year Ended 30 June 2014 reviewed USD	Year Ended 30 June 2013 audited USD	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767
Cash generated from operating activities net interest paid	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650)	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Number of ordinary shares in issue	- (39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440
Cash generated from operating activities net interest paid tax paid	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626)	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Number of ordinary shares in issue Weighted average number of ordinary shares in issue	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440
Cash generated from operating activities net interest paid tax paid	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Number of ordinary shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents)	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19
Cash generated from operating activities net interest paid tax paid Total cash available from operations	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626)	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Number of ordinary shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents)	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36
Cash generated from operating activities net interest paid tax paid Fotal cash available from operations nvesting activities	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797) 88 031 371	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents) Diluted basic earnings per share (cents)	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11 11.16	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36 7.19
Cash generated from operating activities net interest paid tax paid Total cash available from operations nvesting activities Net cash inflow/(outflow) before financing activities	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797) 88 031 371 (47 840 124) 40 191 247	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334 (43 286 425) (2 303 091)	Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Number of ordinary shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents) Diluted basic earnings per share (cents) Diluted headline earnings per share (cents)	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36
Cash generated from operating activities net interest paid tax paid Total cash available from operations nvesting activities Jet cash inflow/(outflow) before financing activities Financing activities	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797) 88 031 371 (47 840 124) 40 191 247 (26 256 711)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334 (43 286 425) (2 303 091) 3 031 328	 Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents) Diluted basic earnings per share (cents) Diluted headline earnings per share (cents) 9 Events after the reporting date 	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11 11.16	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36 7.19
Cash generated from operating activities net interest paid tax paid Total cash available from operations nvesting activities Net cash inflow/(outflow) before financing activities Financing activities Net increase in cash and cash equivalents	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797) 88 031 371 (47 840 124) 40 191 247	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334 (43 286 425) (2 303 091) 3 031 328 728 237	 Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents) Diluted basic earnings per share (cents) Diluted headline earnings per share (cents) 	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11 11.16	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36 7.19
Cash generated from operating activities net interest paid tax paid Total cash available from operations nvesting activities Jet cash inflow/(outflow) before financing activities Financing activities	Year Ended 30 June 2014 reviewed USD 106 822 736 (6 100 568) (12 690 797) 88 031 371 (47 840 124) 40 191 247 (26 256 711)	Year Ended 30 June 2013 audited USD 54 161 610 (3 068 650) (10 109 626) 40 983 334 (43 286 425) (2 303 091) 3 031 328	 Profit on disposal of unquoted investments Fair value adjustments on obtaining control of subsidiaries Impairment and derecognition of plant and equipment Loss/(profit) on disposal of property, plant and equipment Gain on bargain purchase of subsidiary Tax effect on adjustments Non-controlling interests' share of adjustments Headline earnings attributable to ordinary shareholders Number of shares in issue Weighted average number of ordinary shares in issue Basic earnings per share (cents) Headline earnings per share (cents) Diluted basic earnings per share (cents) Diluted headline earnings per share (cents) 9 Events after the reporting date 	(39 033 279) 1 832 590 86 233 (258 542) (493 026) (360 861) 22 238 436 541 593 440 541 593 440 11.16 4.11 11.16	(5 248 494) - 2 232 728 (20 621) (381 047) (568 952) (524 637) 34 442 767 541 593 440 541 593 440 7.19 6.36 7.19

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