Reviewed Financial Results of Innscor Africa Limited

FOR THE YEAR ENDED 30 JUNE 2013



OUR PASSION FOR VALUE CREATION

SALIENT FEATURES

USD

Revenue	656 332 118		5 %	l r
Operating profit	67 396 541	V	2 %	(
Profit before tax	59 369 440	V	3 %	t
Headline earnings per share (cents)	6.36	A	1 %	Т
Cash generated from operating activities	54 161 610		11 %	\ \
Total dividend declared per share (cents)	1.80		3 %	a

DIRECTORS' RESPONSIBILITY

The Holding Company's Directors are responsible for the preparation and fair presentation of the Group's consolidated financial statements, of which this press release represents an extract. These financial statements have been prepared in accordance with International Financial Reporting Standards and in the manner required by the Companies' Act (Chapter 24:03). The principal accounting policies of the Group are consistent with those applied in the previous year.

AUDIT STATEMENT

issued an unmodified review conclusion on the financial statements of the Group for the year ended 30 June 2013. The audit of the Group financial statements is complete pending the finalisation of the annual report; no changes are expected on the reviewed numbers. The unmodified review report is available for inspection at the Company's registered office.

FINANCIAL

During the year under review, the Group recorded revenue of USD 656.33 million, an operating profit of USD 67.40 million and a profit before tax of USD 59.40 million.

Consolidated operating profit was marginally lower than that recorded in the prior year and was affected by a combination of lower gross margins in certain businesses, as well as a number of cost provisions and re-structure charges emanating mainly from Colcom as advised in the interim report. These charges were somewhat negated by a profit on disposal of USD 5.25 million which resulted from the disposal of unquoted investments. A fixed asset impairment and de-recognition charge of USD 2.23 million was also processed within the Group's Statement of Comprehensive Income, again the main portion arising from the business re-engineering processes being undertaken at Colcom. Both the profit on disposal of investment and the impairment charges have been excluded from Headline earnings. Basic earnings per share totalled 7.19 US cents, whilst Headline earnings per share amounted to 6.36 US cents.

The Group continued to show strong cash generating ability, with cash generated from operating activities amounting to USD 54.16 million for the year under review, and this was after accounting for an increase of USD 3.924 million in the instalment debtors' book at TV Sales & Home. This cash profit, together with the increased borrowing position, was utilised to fund the numerous capital expansion and maintenance projects undertaken across the Group during the course of the year, which totalled more than USD 50 million.

OPERATIONS Bakeries & Fast Foods

This reporting division comprises the Group's Bakery operations which are based in Zimbabwe as well as all the Fast Food operations across the African continent.

Bread volumes recorded in the Bakery operations increased by 12% as compared to the prior year. During February 2013, two additional bread lines, each with a capacity of 80,000 loaves per day were commissioned at the new, state of the art facility in Graniteside, and installed national capacity amounted to 450,000 loaves per day by June 2013. A new bread roll line and small confectionery line were also commissioned at Graniteside towards the latter part of the current financial year. A further two new bread lines, again each with a capacity of 80,000 loaves per day, are due to be installed towards Graniteside site, whilst the Simon Mazorodze Road site will shortly see the commissioning of a new pie plant.

In the Zimbabwe Fast Foods operations, revised product office function with that of the Corporate Store retail and pricing strategies implemented within the Chicken operations, resulted in reduced profitability over the Inn and Pizza Inn brands yielded improved customer prior year. Towards the end of the financial year, the counts of 31% and 13% respectively over the prior year. operation was able to consolidate the SPAR franchise These strategies are being cascaded to the other brands rights for the entire country by acquiring the rights within the business and management is confident that for the Western region which currently consists of 23 the overall operations will achieve an improved trading performance in the new financial year. A total of 21 stores from the existing infrastructure should allow counters were added to the Zimbabwe network during for improved efficiency levels to be extracted from the the financial year under review, with 10 in Harare, 4 in business. Including the Western region stores, the SPAR Zvishavane, 3 in each of Mutare and Chivhu, and 1 in Distribution Centre was servicing a total of 72 SPAR Kwekwe; whilst a further 6 counters were closed. The Stores, KwikSPAR Stores, SPAR Express Stores, Savemor The Group's external auditors, Ernst & Young, have new Fish Inn brand was launched in Harare during the fourth quarter, and results to date have been well above target. The refurbishment program also continued during the year and this saw a total of 10 counters being upgraded to the latest brand specifications. Both the expansion and refurbishment programs will continue into the new financial year, with a number of sites in Harare, Chegutu and Mutare already at varying stages of completion. With effect from 1 April 2013, the Group acquired the minority shareholding in the Fast Foods Northern Region operations.

> Regionally, the Fast Foods operations recorded pleasing revenue growth of 10% over the prior year. The expansion programme saw 16 additional counters being opened during the year under review; with 14 counters in Kenya and 2 in Zambia. Inclusive of the franchised territories, a total of 210 regional counters were in operation at yearend. An additional 31 counters are planned for the store network in the 2014 financial year, including 7 counters in the Democratic Republic of Congo. The franchise arrangement in Nigeria is currently under review and management is considering various options for improving the performance in this market.

Distribution Group Africa

This reporting division consists of the Distribution Group Africa operations which operate in Zimbabwe, Zambia and Malawi.

a number of leading brands such as Colgate, Kellogg's, Johnson & Johnson, Tiger Brands and Pepsi. The business reported a 17% growth in volumes over prior year, selling price per unit, resulted in lower revenue growth. Improved gross margins continued to be achieved and this together with good cost control enhanced profitability

Volumes in the Distribution business operating in Zambia grew by 10% over the prior year, as formal retail and wholesale trade continued to grow. In Malawi, volumes showed a decline of 7% over the prior year, although trading was much improved in the second half of the financial year, and accessibility to foreign currency eased slightly.

Store retail operations in Zimbabwe, the SPAR Distribution Centre in Harare and the SPAR Corporate Store retail operations in Zambia.

the retail operations with that of the SPAR Distribution

under the Megasave SPAR brand and initial results for this new low-cost offering have been very encouraging. The Group continues to see growth potential in this sector of the market and is currently investigating the addition of a number of Corporate Stores in this regard.

The SPAR Distribution Centre recorded marginal volume growth over the prior year. This, together with a number of restructuring cost provisions which were required to allow for the amalgamation of the head franchised stores. The ability to service these additional Stores and TOPS Bottle Stores as at June 2013.

The SPAR Corporate Store retail operations in Zambia produced revenue growth of 6% over the prior year, and this together with an improved control environment resulted in a pleasing profit being posted for the year. In addition to the 6 Corporate stores, the network also included 7 franchised stores at 30 June 2013.

Colcom

Colcom recorded a disappointing result for the year. As advised in the interim report, a number of processes were embarked upon during the year in response to both a compromised control and governance environment as well as a number of equipment failures that occurred within the core pork operation. In addition to the provisions of USD 1.3 million reported at the half-year, the Company processed further cost provisions of USD 1.1 million in the second half of the year, emanating mainly from stock and retrenchment charges; whilst a critical review of the Company's fixed assets resulted in an impairment and derecognition charge of USD 1.6 million.

Packers, continued to perform exceptionally well with strong volume and profit growth being recorded. The development and expansion of the Texas low-cost protein retail outlets under this unit continued, and 8 of these outlets were operational by year-end, with a further 4 units currently being developed.

critical business analysis, as well as a number of restructuring and product re-engineering processes, that a considerable improvement in overall performance will although a changing product mix, with a lower average be achieved in the 2014 financial year. Investment in the coming year will be focused on providing adequate capacity and improved quality in emulsification, cooking, cooling and packaging.

Household Goods

This reporting division consists of TV Sales & Home and Capri.

After a slow start to the current year, TV Sales & Home recorded an overall volume growth of 11% against the prior year translating to improved profitability. The store network continued to be expanded with an additional 9 outlets opening across Harare, Karoi, Kadoma, Marondera, Chinhoyi and Hwange. During the second half of the financial year a new revolving-credit scheme was This reporting division consists of the SPAR Corporate introduced to augment the existing core credit scheme appreciation for the contribution of the Group's nonand was well received by the market. The quality of the executive directors and for the loyalty and support of the instalment debtors' book remained good throughout the Group's customers, suppliers and other stakeholders. year.

Whilst the SPAR Corporate Store retail operations were Capri produced another positive set of results recording a still in a loss position, significant improvements were 19% volume growth for the financial year under review made at store-level during the year under review in order and work continued on improving product aesthetics as to return the business to profitability. A programme is now well as achieving cost and production efficiencies. The also underway to amalgamate the head office function of new refrigeration plant is scheduled for commissioning towards the end of the first half of the new financial year the end of the first half of the 2014 financial year at the Centre, and this will further enhance the overall operations' and will provide further ability to lower product cost, D.L.L. MORGAN profit-generating ability. Towards the end of March 2013, resulting in the ability to provide extremely competitive **Chairman** the SPAR Letombo outlet was successfully re-launched pricing for consumers in both the local and regional markets. 23 August 2013

Associate and Other Businesses

National Foods produced a strong set of results, recording volume growth of 21% over the prior year to 489,000 metric tonnes. The increase in profitability of this business was largely achieved through volume-related efficiencies, throughput and the effective strategic sourcing of raw materials in a rising world market environment. Profits were also enhanced through the disposal of non-core property and plant. Throughout the year, the business was well positioned in its strategic raw material procurement that led to the offering of well-established branded products at competitive prices in the market. Operating cash profit and increased borrowings were utilised in funding increased stock positions of key raw materials at

Irvine's continued to contribute strongly to the Group's results with good growth being recorded in both revenue and profitability. The results were driven largely by an 11% volume growth in processed chicken sales whilst day-old chick sales grew 16% over the prior year. Production efficiencies at both farm and factory levels continued to improve, resulting from further investment in new technology.

As advised in the interim report, the Group consolidated NatPak into its results with effect from 1 July 2012. The business recorded a significant improvement in its overall performance as compared to the prior year, with strong demand for its core polypropylene woven packaging products. Investment into new plant that will allow for the production of bread bags for the baking industry has recently been made, with commissioning and production set to commence in the second quarter of the new financial year; this will provide further growth potential to the business.

PROSPECTS

Management will continue to analyse critically its various business models and processes in order to improve business performance. Where necessary, organisational restructures which allow for improved cost efficiency and the eradication of duplication of function will be implemented. Other ongoing focus areas include utilising The Company's down-packing unit, Associated Meat the numerous synergies in the Group, both from a trade and cost perspective.

With the Group's exposure to strong sectors of the economy, it has continued to be a powerful generator of free cash, and this has allowed for extensive capital investment into new and more efficient technology to be made over the past year across many of the The Distribution Group Africa Zimbabwe operations house Management is confident that having now completed businesses. Management will continue to ensure that the appropriate returns are extracted from these investments in the coming year, as well as examine investment into additional synergistic or complimentary businesses which can create further value addition for the Group.

DIVIDEND

The Board has declared a final dividend of 1.00 US cent per share (bringing the total dividend for the year to 1.80 US cents per share) payable on or about 4th October 2013 to shareholders registered in the books of the Company by noon on 20th September 2013. The transfer books and register of members will be closed on 21st and 22nd September 2013.

APPRECIATION

record my appreciation to the executive directors, management and staff for their considerable endeavours on behalf of the Group, to which I add also my

Reviewed Financial Results of Innscor Africa Limited

FOR THE YEAR ENDED 30 JUNE 2013



OUR PASSION FOR VALUE CREATION

Abridged Group Statement Of Comprehensive Income Abridged Group Statement Of Changes In Equity

Year Ended 30 June 2013 reviewed USD 656 332 118 67 396 541	Year Ended 30 June 2012 audited USD 627 077 424
reviewed USD 656 332 118 67 396 541	audited
USD 656 332 118 67 396 541	USD
656 332 118 67 396 541	
67 396 541	627 077 424
(0,000,700)	68 527 996
(2 232 728)	-
(14 842 013)	(11 561 977)
50 321 800	56 966 019
369 671	(282 497)
50 691 471	56 683 522
(3 068 650)	(3 114 564)
11 746 619	7 562 678
59 369 440	61 131 636
(10 770 549)	(12 616 905)
48 598 891	48 514 731
(520 379)	(989 695)
(520 379)	(989 695)
48 078 512	47 525 036
38 953 790	38 709 881
9 645 101	9 804 850
48 598 891	48 514 731
38 536 687	37 920 204
9 541 825	9 604 832
48 078 512	47 525 036
7.19	7.15
7.19	7.15
6.36	6.29
6.36	6.29
	369 671 50 691 471 (3 068 650) 11 746 619 59 369 440 (10 770 549) 48 598 891 (520 379) (520 379) 48 078 512 38 953 790 9 645 101 48 598 891 38 536 687 9 541 825 48 078 512 7.19 7.19 6.36

Abridged Group Statement Of Financial Position

	At	A
	30 June 2013	30 June 2012
	reviewed	audited
	USD	USE
ASSETS		
Non-current assets		
property, plant and equipment	139 615 506	104 655 139
deferred tax assets	7 926 277	6 314 666
other non-current assets	56 212 460	48 729 15
	203 754 243	159 698 959
Current assets		
cash and cash equivalents	23 183 804	22 455 56
other current assets	121 637 589	104 399 219
	144 821 393	126 854 786
otal assets	348 575 636	286 553 745
QUITY AND LIABILITIES		
Capital and reserves		
ordinary share capital	5 415 934	5 415 93
non-distributable reserves	28 618 065	29 035 168
distributable reserves	123 393 018	97 965 286
	157 427 017	132 416 388
non-controlling interests	35 379 079	28 062 80
otal shareholders' equity	192 806 096	160 479 19
Non-current liabilities		
deferred tax liabilities	16 642 460	12 106 382
interest-bearing borrowings	2 965 392	4 083 834
	19 607 852	16 190 210
Current liabilities		
interest-bearing borrowings	51 440 923	34 508 129
trade and other payables	84 148 881	72 529 319
1 /	571 884	2 846 886
current tax liability	120 101 000	109 884 334
' '	136 161 688	
• •	155 769 540	126 074 550

Abridged Group Statement Of Cash Flows

	Year Ended 30 June 2013 reviewed	Year Ended 30 June 2012 audited
	USD	USD
Cash generated from operating activities	54 161 610	48 795 104
net interest paid	(3 068 650)	(3 114 564)
tax paid	(10 109 626)	(9 877 951)
Total cash available from operations	40 983 334	35 802 589
Investing activities	(43 286 425)	(19 666 997)
Net cash (outflow)/inflow before financing activities	(2 303 091)	16 135 592
Financing activities	3 031 328	(11 468 655)
Net increase in cash and cash equivalents	728 237	4 666 937
Cash and cash equivalents at the beginning of the year	22 455 567	17 788 630
Cash and cash equivalents at the end of the year	23 183 804	22 455 567

	Share Capital	Non- Distributable Reserves	Distributable Reserves	Total	Non- controlling Interests	Total
	USD	USD	USD	USD	USD	USD
Balance at 30 June 2011	5 415 934	29 742 338	66 566 916	101 725 188	22 763 611	124 488 799
Profit for the year	-	-	38 709 881	38 709 881	9 804 850	48 514 731
Other comprehensive income	-	(789 677)	-	(789 677)	(200 018)	(989 695)
Dividends paid	-	-	(7 311 511)	(7 311 511)	(2 760 530)	(10 072 041)
Transactions with owners in their capacity as owners	-	82 507	-	82 507	(1 545 106)	(1 462 599)
Balance at 30 June 2012	5 415 934	29 035 168	97 965 286	132 416 388	28 062 807	160 479 195
Profit for the year	-	-	38 953 790	38 953 790	9 645 101	48 598 891
Other comprehensive income	-	(417 103)	-	(417 103)	(103 276)	(520 379)
Dividends paid	-	-	(9 748 682)	(9 748 682)	(2 025 583)	(11 774 265)
Transactions with owners in their capacity as owners	-	-	(3 777 376)	(3 777 376)	(199 970)	(3 977 346)
Balance at 30 June 2013	5 415 934	28 618 065	123 393 018	157 427 017	35 379 079	192 806 096

Supplementary Information

Corporate Information
The Company is incorporated and domiciled in 7imbahwe

2	Operating Segments	Bakeries and Fast Foods	Distribution Group Africa	SPAR	Colcom	Household Goods	Associate and Other Businesses	Corporate Services	Intersegment Adjustments	Total
		USD	USD	USD	USD	USD	USD	USD	USD	USD
	Revenue 30 June 2013 30 June 2012	269 056 704 246 303 751	93 629 104 92 035 982	167 003 848 188 197 031	60 782 481 52 847 772	51 888 736 45 875 181	12 215 963 1 178 122	1 755 282 639 585	-	656 332 118 627 077 424
	Operating profit before depreciation and amortisation 30 June 2013 30 June 2012	33 269 171 36 950 067	8 946 633 8 285 474	2 596 500 2 823 140	4 807 631 7 223 793	11 480 326 10 188 882	1 688 590 155 290	4 607 690 2 901 350	- -	67 396 541 68 527 996
	Depreciation and amortisation 30 June 2013 30 June 2012	8 519 220 6 094 003	864 729 732 958	2 506 486 2 703 406	1 603 612 1 205 211	483 025 382 326	542 211 85 883	322 730 358 190	-	14 842 013 11 561 977
	Equity accounted earnings 30 June 2013 30 June 2012	143 842 101 483	-	-	232 898 382 603	-	9 289 139 6 051 026	2 080 740 1 027 566	-	11 746 619 7 562 678
	Profit/(loss) before tax 30 June 2013 30 June 2012	23 492 228 29 652 072	7 832 898 7 077 918	(547 486) (1 698 367)	2 249 054 6 439 098	10 282 523 9 046 263	9 922 807 6 102 207	6 137 416 4 512 445	-	59 369 440 61 131 636
	Segment assets 30 June 2013 30 June 2012	102 190 684 81 574 482	35 988 919 33 427 154	46 377 736 40 397 721	37 258 306 35 796 501	39 768 087 30 184 165	49 755 402 38 994 044	71 287 003 59 431 490	(34 050 501) (33 251 812)	348 575 636 286 553 745
	Segment liabilities 30 June 2013 30 June 2012	52 005 029 45 429 707	19 042 302 20 517 354	28 981 743 28 615 885	10 525 927 9 810 318	19 072 691 16 122 857	3 380 503 1 219 704	56 811 846 37 610 537	(34 050 501) (33 251 812)	155 769 540 126 074 550
	Capital expenditure 30 June 2013 30 June 2012	40 640 120 22 109 022	1 536 859 833 179	1 788 328 3 193 972	2 825 596 3 158 111	3 373 812 547 633	491 998 77 748	66 126 154 422	-	50 722 839 30 074 087

		USD	USD
3	Depreciation	14 730 862	11 456 360
4	Capital expenditure for the year	50 722 839	30 074 087
5	Future lease commitments		
	Payable within one year	13 706 654	7 327 566
	Payable two to five years	40 821 536	22 101 315
	Payable after five years	29 736 483	17 616 055 47 044 936
6	Commitments for capital expenditure	83 264 673	47 044 936
U	Contracts and orders placed	15 918 435	8 210 470
	Authorised by Directors but not contracted	17 836 777	39 480 291
	Additional by Directors out not confidence	33 755 212	47 690 761
	The capital expenditure is to be financed out of the Group's own resources and existing borrowing facilities.	00100212	
7	Earnings per share		
	Basic earnings basis The calculation is based on the profit attributable to equity helders of the parent and the weighted every a number of ardinance.		
	The calculation is based on the profit attributable to equity holders of the parent and the weighted average number of ordinary shares in issue for the year.		
	Fully diluted earnings basis		
	The calculation is based on the profit attributable to equity holders of the parent and the weighted average number of ordinary		
	shares in issue after adjusting to assume conversion of share options not yet exercised and convertible instruments.		
	There were no instruments with a dilutive effect at the end of the financial year.		
	Headline earnings basis		
	Headline earnings comprise of basic earnings attributable to equity holders of the parent adjusted for profits, losses and		
	items of a capital nature that do not form part of the ordinary activities of the Group, net of their related tax effects and		
	share of non-controlling interests as applicable.		
	Reconciliation of basic earnings to headline earnings	00.050.700	00 700 004
	Profit for the year attributable to equity holders of the parent	38 953 790	38 709 881
	Adjustment for capital items (gross of tax): Profit on disposal of subsidiaries, associates and divisions		(= 100 700)
	Profit on disposal of unquoted investments	- (5 248 494)	(5 190 796)
	Impairment and derecognition of plant and equipment	2 232 728	_
	(Profit)/loss on disposal of property, plant and equipment	(20 621)	559 919
	Gain on bargain purchase of subsidiary	(381 047)	-
	Tax effect on adjustments	(568 952)	(25 138)
	Non-controlling interests' share of adjustments	(524 637)	16 153
	Headline earnings attributable to ordinary shareholders	34 442 767	34 070 019
	Number of shares in issue		
	Number of ordinary shares in issue	541 593 440	541 593 440
	Weighted average number of ordinary shares in issue	541 593 440	541 593 440
	Basic earnings per share (cents)	7.19	7.15
	Headline earnings per share (cents)	6.36	6.29
	Diluted basic earnings per share (cents)	7.19	7.15
	Diluted headline earnings per share (cents)	6.36	6.29
8	Events after the reporting date		
	There have been no significant events after reporting date at the time of issuing this press release.		
9	Contingent liabilities		
	Guarantees	10 200 000	
l	The contingent liabilities relate to bank guarantees provided in respect of associate companies as at 30 June 2013.		