FOR THE YEAR ENDED 30 JUNE 2018



Our passion for **value creation** 

#### **SALIENT FEATURES**

|   |     |          | USD         |
|---|-----|----------|-------------|
| Revenue   | 9%  | <b>A</b> | 631 282 790 |
| Operating profit  | 18% | <b>^</b> | 77 161 982  |
| Profit before tax   | 51% | <b>^</b> | 62 871 535  |
| Basic earnings per share (cents)                            | 35% | <b>^</b> | 5.99        |
| Headline earnings per share (cents)                         | 28% | <b>^</b> | 6.09        |
| Cash generated from operating activities                    |     | <b>^</b> | 95 308 153  |
| Total cash dividend declared for the year per share (cents) | 35% | <b>^</b> | 2.16        |

#### **DIRECTORS' RESPONSIBILITY**

The Holding Company's Directors are responsible for the preparation and fair presentation of the Group's consolidated financial statements, of which this press release represents an extract. These abridged Group annual financial statements are presented in accordance with the disclosure requirements of the Zimbabwe Stock Exchange (ZSE) Listing Requirements for provisional annual financial statements (Preliminary Reports), and in accordance with the measurement and recognition principles of International Financial Reporting Standards (IFRS), and in the manner required by the Companies Act (Chapter 24:03). The principal accounting policies applied in the preparation of these abridged annual financial statements are except where stated, consistent with those applied in the previous annual financial statements.

#### **AUDIT STATEMENT**

These abridged Group annual financial statements should be read in conjunction with the complete set of the Group annual financial statements for the year ended 30 June 2018. The Group annual financial statements have been audited by Ernst & Young Chartered Accountants (Zimbabwe), who have issued an unmodified opinion thereon and have included a section on key audit matters in their report. The key audit matters covered include the fair valuation of biological assets, inventory existence and valuation and allowance for credit losses. The auditor's report on the Group annual financial statements, from which these abridged Group annual financial statements are extracted, is available for inspection at the Company's registered office.

#### SUSTAINABILITY REPORTING

As part of our commitment to ensuring the sustainability of our business and stakeholders, the Group continues to apply the Global Reporting Initiatives (GRI)'s Sustainability Reporting Guidelines. During the year under review, the Group aligned its Sustainability Reporting using GRI-G4 with corresponding Sustainable Development Goals (SDGs) demonstrating the Group's commitment and contribution to sustainable development within the environments we operate. The Group continues to strengthen sustainability practices and values across its operations to ensure that long-term business success is achieved in a sustainable manner.

## OPERATING ENVIRONMENT AND OVERVIEW

The year under review was dominated by the significant changes in the political environment, with the country's new leadership adopting an approach very much focused on reviving the economy, creating a conducive business and investment environment and re-connecting with key regional and international players.

Notwithstanding this new direction, trading conditions remained extremely challenging during the year, and were characterised by an acute shortage of foreign currency which at times hampered both the Group's working capital and capital expenditure requirements.

Inflationary pressures continued across raw material inputs and operating expenditure, particularly in the latter part of the financial year under review. The bread category remained under price control, constraining revenue and profitability in this part of the business, with a similar effect in the upstream flour milling operation. It remains imperative that a meaningful, long-term solution is found for the flour-bread value chain as regards inputs and pricing. The Group's chicken operation, Irvine's, continued with its recovery, following the outbreak of Avian Influenza in the prior year, however the reliance on expensive, imported hatching eggs also negatively affected the business and the downstream stock feed operations.

Pleasing progress continued to be made with the Group's ongoing initiative to improve efficiencies from both a cost and structure perspective and this saw the successful acquisition of the remaining minority shareholding in Colcom Holdings Limited, followed by a de-listing and divisionalisation of the business. Other initiatives saw the Group completing a restructure of its pie operations, completing an investment into a new piggery, adding further capacity and capability in packaging and entering the dairy category.

## FINANCIAL PERFORMANCE

The Group posted revenue of US\$631.283m in the year under review, representing a 9% increase on the comparative year. An improved performance was noted in the second half of the year, where revenue grew 21% on the comparative period, a result driven by increased volumes across most categories and improved product mix. Second half revenues were also aided by improved day old chick supply and a small pricing increase awarded in the bread category in the final quarter of the year.

The improved product mix, favourable raw materials position and continued tight control in operating costs resulted in operating profit growing by 18% over the comparative year to US\$77.167m.

As advised in the interim report, a final impairment charge of US\$2.042m relating to feed destroyed at infected poultry sites at Irvine's was processed, of which US\$1.170m is reported within the financial loss for the year; this compares to the prior year financial loss which included an impairment charge of US\$7.284m, relating to poultry livestock culled. During the course of the year, the Group took on significant working capital positions related to key raw materials required for ongoing trading, this resulted in the net interest charge increasing by 48% over the comparative year. This higher net interest charge, was off-set by a favourable fair value adjustment on listed equities and livestock and an improved performance by the Group's associate entities. Overall profit before tax for the year at US\$62.872m was 51% above that recorded in the prior year.

Included in the prior year numbers are the net results (US\$0.984m) of discontinued and discontinuing operations which relate to the Group's interest in Spar Zambia Limited and The River Club in Zambia, both of which were disposed of during the 2017 financial year.

Overall headline earnings per share of 6.09 US cents were recorded for the year under review, this represented growth of 28% on the comparative year; this was a very satisfactory result given the restrictions in two of the Group's largest businesses.

The Group's statement of financial position remained solid. Net gearing closed at 8.35% compared to 15.31% in the comparative year. As advised in the interim report, an additional 18 133 030 ordinary shares were issued to fund the acquisition of the remaining 20.36% interest in Colcom Holdings Limited; the marginal weighting effect of these new shares has been taken account of in the calculation of earnings per share.

Cash flow was excellent and the Group generated US\$95.308m from operating activities against US\$16.267m in the comparative year. Capital expenditure, at US\$36.569m included critical maintenance projects, as well as a number of capability and capacity enhancement projects across the Group.

As previously reported, the Group still has an amount outstanding of US\$2.550m relating to the payment it has made into a trust as a result of its case with the Competitions and Tariff's Commission (CTC). This amount is included in working capital. The High Court has ruled in favour of the Group, and the Group awaits repayment of this amount, although the CTC has taken the matter on appeal to the Supreme Court where judgement is pending.

## **OPERATIONS REVIEW**

The Group's operating businesses have been arranged into the following reporting segments: Mill-Bake, Protein and Other Light Manufacturing and Services.

## MILL-BAKE

This reporting segment contains the results from the Group's Bakery division, National Foods, and the Group's non-controlling interest in Profeeds.

The **Bakery** division recorded growth of 12% in loaf volumes over the comparative year, translating to a similar growth at revenue level. Volumes were driven largely by a flat selling price in the face of significant price inflation in other competing alternative and substitute products. A small pricing adjustment awarded in the final quarter of the year under review did assist somewhat in improving the business model, but the overall operating profit posted was still lower than the comparative year despite higher volumes. Consultations to ensure long-term viability of the business model, which remains under pressure from cost push and firming international wheat prices, continue with the relevant

Additional distribution fleet capacity will be added during the early part of the new financial year, reducing the reliance on out-sourced distribution vehicles as the business continues to enhance efficiency across all components of its cost base. Further automation of the plant which will bring both capacity and efficiency improvements is also planned for this period having been delayed due to foreign currency shortages.

**National Foods** delivered a reasonable set of results for the year delivering 543 000 metric tonnes during the year under review, this was an increase of 7% over the comparative year, but lower average selling prices resulted in lower revenue growth of 3% and operating profit levels were similar to the comparative year. Below the operating profit level, a strong result from Pure Oil, however, resulted in overall profit before tax showing growth of 23% over the same period.

An improved performance was noted in the maize and FMCG divisions, whilst the stockfeeds division started to recover in the second half of the financial year as day old chick supply improved.

Whilst Flour volumes increased by 28% on the comparative year, a record in the company's history, margins were significantly impacted by the fact that significant cost push was absorbed in the mill-bake value chain. The company's position with its foreign wheat supplier deteriorated significantly over the year, with US\$37.588m remaining outstanding at the end of the year under review. Regular and constructive engagements with the Reserve Bank of Zimbabwe and other relevant authorities continue and it will be critical that a meaningful solution to this matter is found to ensure that there are no disruptions to the supply of imported wheat, and consequent shortages of flour and bread

The outlook for the business is anchored around clearing the foreign wheat obligation, securing favourable raw material positions, additional product innovations and continual efficiency improvement across all factories.

**Profeeds**, an associate company of the Group, recorded a 6% decline in feed volumes over the prior year, this was largely a result of the lower day old chick supply following the outbreak of Avian Influenza. Volumes, however, improved considerably in the second half of the year, and this together with new lines and improved product mix resulted in a 4% increase in revenue over the comparative year. Operating profit increased 26% on the comparative year, a result driven by the favourable sales mix and good overhead control.

Re-branding of the operation's popular retail network continues with the recent successful launch of the new "Profeeds City" concept, which offers customers a much wider base of agricultural and ancillary products. Enhancements and product additions in the feed manufacturing division also continue.

#### PROTEIN

This reporting segment comprises the results of Colcom and Irvine's.

The **Colcom** division, comprising, Triple C, Colcom Foods, Texas Chicken and Associated Meat Packers (AMP), increased overall volumes by 2% over the comparative year. A 4% decline in pork and beef volumes were offset by a 22% growth in pies and a 14% growth in chicken volumes. A positive shift in sales mix from fresh meat and carcasses to processed products resulted in an 18% revenue growth. A 31% growth in operating profit arose mainly from improved product mix, efficiencies arising from the new "Zimnyama" beef abattoir established during the year, a restructuring of the pie operations, the divisionalisation of the business and economies arising from increased processed product volumes.

The development of an additional piggery continues as per plan and is expected to provide an additional 25% in pig numbers into the processing plant from September 2018. Pie capacity has doubled following the transfer of the pie manufacturing line previously managed under the Bakery division, resulting in improved efficiencies and ability to expand into different product variants.

The operation's "Texas" retail operation has expanded its platform with new outlets in Karoi, Bulawayo and Kwekwe and continues to explore additional sites for development. AMP has made progress in securing its beef supply chain through backward integration by investing in the newly established "Zimnyama" beef abattoir.

Volumes at **Irvine's** were severely impacted by the effects of the Avian Influenza epidemic which occurred at the end of the last financial year. Table egg volumes were 47% below those recorded in the comparative year, whilst day old chick sales were 10% down over the same period, this part of the business having been augmented by the importation of hatching eggs during the second part of the financial year. Frozen chicken volumes increased marginally, with all available raw material being diverted into this particular line in an effort to keep supply to the consumer open. Overall revenue was similar to that recorded in the prior year. A strict overhead control programme has been in place whilst the operation has been in the re-stocking phase, and this allowed for a small increase in operating profit to be recorded over the prior year.

In mitigation of future outbreaks, further bio-security controls have been added to the stringent control environment already in place at the operation. In addition, the operation has invested in the only Polymerase Chain Reaction (PCR) laboratory in Zimbabwe. This facility enables highly accurate, on-site testing for Avian Influenza, and immediate elimination of any infected birds in the event of a future outbreak.

The re-stocking of the breeder flocks is now largely complete, and we expect a gradual improvement in the volume of table eggs going forward, whilst local production of day old chicks will also now gradually improve and be fully restored by the end of March 2019. Importations of day old chicks will need to continue until full capacity is restored however, and we will work with the authorities to ensure that the necessary

importation permits, foreign currency and duty exemptions are granted to ensure the day old chick and frozen chicken markets are fully supplied in the interim.

#### OTHER LIGHT MANUFACTURING AND SERVICES

This reporting segment comprises the results of the Group's non-controlling interests in Probrands and Probottlers as well as those of Prodairy, Natpak and Capri.

At **Probrands** volumes were 57% above those recorded in the comparative year, driven by good growth in the down-packing operation.

At **Probottlers**, volumes grew by 23% over the comparative year with strong growth coming in the cordials category driving revenue growth of 32% over the same period. Reduced margins combined with pre-operating costs for the upgraded carbonated soft drink (CSD) line, however, resulted in moderate operating profit growth of 8%. The CSD plant upgrade was completed in the third quarter of the current financial year and the increased capacity should enable the business to achieve critical mass and optimal efficiency going forward.

**Prodairy** was established in January 2018, as a greenfield investment. The business houses a UHT milk production line, as well as steri and cultured milk lines. Dairy blend is a recently added product line and initial volumes have been excellent. Additional capacity for the production of maheu will come on line during the first quarter of the new financial year; whilst other dairy product lines are also being investigated.

The key to the future success of this operation will be access to adequate raw milk supply, and in this regard, in addition to working with contract farmers, the business has started a process of backward integration into raw milk production. An initial investment into a dairy herd of 400 head has been made via a smart partnership with Government utilising the Grasslands Research station in Marondera, and the business will continue to look at opportunities with local farmers to increase raw milk supply. The attainment of sufficient critical mass by the beginning of the second quarter of the new financial year should enable the operation to reach profitability.

At **Natpak**, volume growth of 45% over the comparative year was driven largely by increased utilisation of the new flexible packaging lines, whilst sack production also showed steady growth, and as a result overall revenues for the business increased by 67% over the same period. The additional capability installed in the operation on the existing operating cost platform allowed for a significant increase in operating profitability to be achieved.

Migration of the sacks division into a new site, secured during the year under review, is nearing completion. This project includes the commissioning of a new tapeline and additional weaving capacity, and should be completed towards the end of September 2018.

During the latter part of the financial year under review, the business also invested in equipment to expand its operations into the manufacture of rigid packaging. This equipment is due to be commissioned in the second quarter of the 2019 financial year. Additionally, an investment into Alpha Packaging, a new business manufacturing corrugated packaging was also made during the course of the year, with commissioning of this equipment also expected to take place in the second quarter of the new financial year. Both these new capabilities are expected to maintain the steep growth trajectory in this business into the coming year.

Volumes at **Capri** were similar to those recorded in the comparative year. Limited currency support for key raw materials however restricted the operation from increasing its export sales. Product quality and innovation continues to improve and the well managed overheads allowed for some operating leverage to be achieved notwithstanding the restrictions on volumes.

## PROSPECTS

Now that the country has completed the election phase it is critical that all energies are directed towards creating long-term, sustainable solutions for some of the critical pressure points that are hindering a real economic recovery. We are extremely encouraged by the policies outlined by the country's new leadership and it is clear that all key stakeholders must become aligned if these policies are to be successfully implemented. The Group remains well placed to play its part in the recovery process.

The economy has started to show some growth of late, evidenced by good levels of volumes across our platforms over the past few months. In order to be able to serve its customers, access to adequate sources of foreign currency remains vital. Our foreign suppliers have given the Group and indeed the country excellent support through credit lines, but it is vital that these are serviced adequately; in particular, payment support for imported wheat is critical if we are to maintain a satisfactory supply of flour into a market with strict pricing dynamics. In this regard, we will continue to work tirelessly with the Reserve Bank of Zimbabwe and other authorities to ensure product continues to flow smoothly.

Improved agricultural production can reduce the country's reliance on imported products, and in this regard the Group will continue to support policies aimed at making the country more self-sufficient through initiatives such as contract farming of maize, wheat and soya beans as well as identification of opportunities to increase local production of raw milk

FOR THE YEAR ENDED 30 JUNE 2018



Our passion for value creation

#### PROSPECTS (continued)

The Irvine's operation continues to recover from the Avian Influenza epidemic, and the full restoration of local day old chick supply is critical in reducing the country's foreign currency requirements and in reducing the cost of product to the consumer. We will work with the relevant authorities to ensure that supply of product can be undertaken in the most efficient manner until full local production is restored.

Bread remains a sensitive product in a recovering economy, and we are hopeful of achieving a solution that meets the requirements of all stakeholders in the mill-bake value chain.

Notwithstanding inflationary pressures, focus on operating cost management has remained a key focus in our businesses and we continue to record improved efficiencies in this regard. Effective structuring is also vital in being lowest cost producers; we completed a number of restructuring programmes during the year, and will continue with this initiative in the forthcoming year.

We are extremely optimistic with regard to the country's growth potential, and have commenced expansion projects in each of the individual businesses to meet increasing demand.

We have made good progress in the new beverage and dairy categories and are confident of achieving the necessary critical mass in both operations. We will continue to analyse opportunities to grow our existing category base and to add additional complimentary businesses.

In order to sustain the Group's current growth rate and associated imported raw material requirements, it will also be imperative to evaluate investment opportunities with

large export potential, even if they are outside of the Group's current focus.

#### **DIVIDEND**

The Board is pleased to declare a final dividend of 1.23 US cents per share payable in respect of all ordinary shares of the Company. The dividend is in respect of the financial year ended 30 June 2018 and will be payable in full to all the shareholders of the Company registered at the close of business on 19 October 2018. The payment of this dividend will take place on or about 2 November 2018. The shares of the Company will be traded cum—dividend on the Zimbabwe Stock Exchange up to the market day of 16 October 2018 and ex—dividend as from the 17 October 2018.

The Board has also declared a final dividend totalling US\$344 000 to Innscor Africa Employee Share Trust (Private) Limited.

#### **APPRECIATION**

I wish to record my appreciation to the Executive Directors, Management and Staff for their effort during the year under review. I also wish to thank the Non-Executive Directors for their wise counsel as well as the Group's customers, suppliers and other stakeholders for their continued support and locality.

12 Months Ended

30 June 2018

12 Months Ended

30 June 2017

/ Les

A.B.C. CHINAKE Chairman 14 September 2018



# Abridged Group Statement of Profit Or Loss and Other Comprehensive Income

| Note   | audited<br>USD | audited<br>USD        |
|--|----------------|-----------------------|
| CONTINUING OPERATIONS  |                |                       |
| Revenue  | 631 282 790    | 580 303 226           |
| Operating profit before depreciation, amortisation   |                |                       |
| and fair value adjustments   | 77 161 982     | 65 518 624            |
| financial loss 3   | (3 611 024)    | (9 908 385)           |
| depreciation and amortisation  | (16 619 630)   | (15 289 432)          |
| Operating profit before interest, equity accounted   |                |                       |
| earnings and fair value adjustments  | 56 931 328     | 40 320 807            |
| fair value adjustments on livestock and listed equities  | 955 055        | (321 170)             |
| Profit before interest and tax   | 57 886 383     | 39 999 637            |
| interest income  | 1 426 420      | 1 639 186             |
| interest expense   | (8 226 676)    | (6 233 574)           |
| equity accounted earnings  | 11 785 408     | 6 223 551             |
| Profit before tax  | 62 871 535     | 41 628 800            |
| tax expense  | (14 155 566)   | (7 940 188)           |
| Profit for the year from continuing operations   | 48 715 969     | 33 688 612            |
| DISCONTINUED AND DISCONTINUING OPERATIONS  |                |                       |
| Profit after tax for the year from discontinued and discontinuing operations   | _              | 983 931               |
| Profit for the year from continuing, discontinued and discontinuing operations   | 48 715 969     | 34 672 543            |
| Other community in the state of |                |                       |
| Other comprehensive income - to be recycled to profit or loss  | (17 (70)       | 26 228                |
| exchange differences arising on the translation of foreign operations recycling of foreign exchange differences arising on disposal of foreign operations  | (17 478)       | (249 494)             |
| recycling of foreign exchange differences arising on disposal of foreign operations  |                | (24) 4)4)             |
| Other comprehensive income for the year, net of tax  | (17 478)       | (223 266)             |
| Total comprehensive income for the year  | 48 698 491     | 34 449 277            |
| Profit for the year from continuing, discontinued and  |                |                       |
| discontinuing operations attributable to:  |                |                       |
| equity holders of the parent   | 32 882 666     | 25 717 439            |
| non-controlling interests  | 15 833 303     | 8 955 104             |
|  | 48 715 969     | 34 672 543            |
| Total comprehensive income for the year from continuing, discontinued  |                |                       |
| and discontinuing operations attributable to:  | 32 865 617     | 25 489 657            |
| equity holders of the parent non-controlling interests   | 15 832 874     | 8 959 620             |
| Tion controlling meress  | 48 698 491     | 34 449 277            |
| EADMINIST DED SHADE (STAITS)   |                |                       |
| EARNINGS PER SHARE (CENTS)   |                |                       |
| Basic earnings per share - continuing operations   | 5.99           | 4.43                  |
| Basic earnings per share - discontinuing operations  | _              | 0.33                  |
| Basic earnings per share - continuing and discontinuing operations   | 5.99           | 4.76                  |
| Headline earnings per share - continuing operations  | 6.09           | 4.74                  |
| Headline earnings per share - discontinuing operations   | 6.09           | (0.17)<br><b>4.57</b> |
| Headline earnings per share - continuing and discontinuing operations  | 0.09           | 4.37                  |
| Diluted basic earnings per share - continuing operations   | 5.99           | 4.42                  |
| Diluted basic earnings per share - discontinuing operations  | _              | 0.33                  |
| Diluted basic earnings per share - continuing and discontinuing operations   | 5.99           | 4.75                  |
| Diluted headline earnings per share - continuing operations  | 6.09           | 4.73                  |
| Diluted headline earnings per share - discontinuing operations   | _              | (0.17)                |
| Diluted headline earnings per share - continuing and discontinuing operations  | 6.09           | 4.56                  |
|  |                |                       |



# **Abridged Group Statement of Financial Position**

| intangible assets in associates  |   | Note   | At<br>30 June 2018<br>audited<br>USD  | At<br>30 June 2017<br>audited<br>USD  |
|--|---|--------|---|---|
| Property, plant and equipment intangible assets   38 193 38 38 592 50 investments in associates   38 93 38 592 50 investments in associates   40 425 550   28 426 27 financial assets   40 425 550   28 426 27 financial assets   26 43 232   1626 34 deferred tax assets   26 492 0894   7.905 50   | ASSETS  |        |   |   |
| intangible assets  | Non-current assets  |        |   |   |
| investments in associates  | property, plant and equipment   |        | 181 132 524   | 166 731 014   |
| financial assets         14 417 752         7 093 13 biological assets         2 643 232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         1 625 644 648 1232         2 508 747 789         2 508 747 789         2 508 747 789         2 508 747 789         2 508 747 789         2 508 747 789         2 508 748 789         2 508  | intangible assets   |        | 38 953 388  | 38 952 509  |
| biological assets 2 643 232 1 626 344 deferred tax assets 4 920 894 7 790 550 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 734 788 282 493 340 250 73 295 73 29 | investments in associates   |        | 40 425 550  | 28 426 278  |
| Current assets   |   |        |   | 7 093 139   |
| Current assets   |   |        |   | 1 626 343   |
| Current assets           financial assets         12 508 176         7 329 155           inventories         7 90 444 976         76 96 7 36           trade and other receivables         8 115 793 108         107 531 55           cash and cash equivalents         60 501 483         30 254 40           Assets of disposal group classified as held for sale         10 3 402 447         —           Total assets         565 143 530         472 917 52           EQUITY AND LIABILITIES         3 597 264         5 415 93           Capital and reserves         ordinary share capital         10 10         10           share premium         17 811 532         —         10 11         11           share premium         17 811 532         —         (2 866 05)         10 </td <td>deferred tax assets</td> <td></td> <td></td> <td></td>   | deferred tax assets   |        |   |   |
| financial assets biological assets inventories 7 90 444 976 7329 15: inventories 7 90 444 976 76 967 36: trade and other receivables 8 115 793 108 107 531 55: cash and cash equivalents 8 115 793 108 107 531 55: cash and cash equivalents 8 115 793 108 107 531 55: cash and cash equivalents 8 115 793 108 107 531 55: cash and cash equivalents 8 115 793 108 107 531 55: cash and cash equivalents 8 1279 247 743 222 182 746  Assets of disposal group classified as held for sale 10 3 402 447 —  Total assets 565 143 530 472 917 52:  EQUITY AND LIABILITIES Capital and reserves ordinary share capital 10 10 10 class "A" ordinary share capital 10 11 10 11 share premium 11 78 11 532 — 178 115 32 — 178 |   |        | 282 493 340   | 250 /34 /85   |
| biological assets  | Current assets  |        |   |   |
| inventories 7 90 444 976 76 967 368 trade and other receivables cash and cash equivalents 8 115 793 108 107 531 55: cash and cash equivalents 60 501 483 30 254 407 279 247 743 222 182 748 Assets of disposal group classified as held for sale 10 3 402 447 —  Assets of disposal group classified as held for sale 10 3 402 447 —  Total assets 565 143 530 472 917 52: EQUITY AND LIABILITIES  Capital and reserves ordinary share capital 5 597 264 5 415 93: class "A" ordinary share capital 10 10 16: share premium 178 115 532 — cother reserves (12 826 920) (2 866 055: distributable reserves 205 333 414 183 872 41: attributable to equity holders of the parent 215 915 300 186 422 30: non-controlling interests 105 641 812 99: 304 677. Total shareholders' equity 321 557 112 285 458 775. Non-current liabilities deferred tax liabilities 29: 935 155 28: 201 69: interest-bearing borrowings 4627 166 11 966 016 on the street-bearing borrowings 9: 120 381 353 75: 203 97: provisions and other liabilities 9: 2522 215 2294 71: current tax liabilities 9: 2522 215 2294 71: current tax liabilities 9: 2522 215 2294 71: current tax liabilities 10: 209 024 097 147 291 034. Liabilities 10: 10: 10: 10: 10: 10: 10: 10: 10: 10:  | financial assets  |        | _   | 100 266   |
| trade and other receivables cash and cash equivalents 8 115 793 108 30 254 400 279 247 743 222 182 746   |   |        |   | 7 329 155   |
| cash and cash equivalents         60 501 483         30 254 403           279 247 743         222 182 744           Assets of disposal group classified as held for sale         10         3 402 447         —           Total assets         565 143 530         472 917 525           EQUITY AND LIABILITIES           Capital and reserves           ordinary share capital         5 597 264         5 415 93           class "A" ordinary share capital         10         10           share premium         17 811 532         —           other reserves         (12 826 920)         (2 866 05)           distributable reserves         205 333 414         183 872 41           attributable to equity holders of the parent         215 915 300         186 422 30           non-controlling interests         105 641 812         99 036 477           Total shareholders' equity         321 557 112         285 458 79           Non-current liabilities           deferred tax liabilities         29 935 155         28 201 69           interest-bearing borrowings         85 169 851         69 920 96           trade and other payables         9 120 381 353         75 023 97           provisions and other liabilities         2 522  |   |        |   |   |
| Assets of disposal group classified as held for sale 10 3 402 447 —  Total assets 565 143 530 472 917 529  EQUITY AND LIABILITIES Capital and reserves ordinary share capital 10 10 10 10 10 10 10 10 10 10 10 10 10   |   | 8      |   |   |
| Assets of disposal group classified as held for sale 10 3 402 447 —  Total assets 565 143 530 472 917 52:  EQUITY AND LIABILITIES Capital and reserves ordinary share capital 5 597 264 5 415 93 class "A" ordinary share capital 10 118 1532 — other reserves (12 826 920) (2 866 05; distributable reserves 205 333 414 183 872 41; attributable reserves 205 333 414 183 872 41; attributable to equity holders of the parent 215 915 300 186 422 30; non-controlling interests 105 641 812 99 036 47; Total shareholders' equity 321 557 112 285 458 77;  Non-current liabilities 29 935 155 28 201 69; interest-bearing borrowings 4 627 166 11 966 016 current liabilities 29 935 155 28 201 69; interest-bearing borrowings 85 169 851 69 920 96; trade and other payables 9 120 381 353 75 033 97; provisions and other liabilities 22 22 15 2 294 71; current tax liabilities 780 527 51 37; current tax liabilities 780 527 51 37; Liabilities directly associated with the assets classified as held for sale 10 170 151 — 209 024 097 147 291 036  | cash and cash equivalents   |        |   |   |
| Total assets   565 143 530   472 917 525   |   |        | 279 247 743   | 222 182 740   |
| EQUITY AND LIABILITIES  Capital and reserves ordinary share capital class "A" ordinary share capital share premium 17 811 532  | Assets of disposal group classified as held for sale  | 10     | 3 402 447   | _   |
| Capital and reserves         ordinary share capital       5 597 264       5 415 936         class "A" ordinary share capital       10       11         share premium other reserves       (12 826 920)       (2 866 05)         distributable reserves       205 333 414       183 872 413         attributable to equity holders of the parent       215 915 300       186 422 303         non-controlling interests       105 641 812       99 036 473         Total shareholders' equity       321 557 112       285 458 775         Non-current liabilities         deferred tax liabilities       29 935 155       28 201 694         interest-bearing borrowings       4 627 166       11 966 016         interest-bearing borrowings       85 169 851       69 920 965         trade and other payables       9       120 381 353       75 023 977         provisions and other liabilities       780 527       51 373         current tax liabilities       208 853 946       147 291 036         Liabilities directly associated with the assets classified as held for sale       10       170 151       —         Liabilities       243 586 418       187 458 746   | Total assets  |        | 565 143 530   | 472 917 525   |
| Liabilities directly associated with the assets classified as held for sale       10       170 151       —         209 024 097       147 291 036         Total liabilities       243 586 418       187 458 746   | ordinary share capital class "A" ordinary share capital share premium other reserves distributable reserves attributable to equity holders of the parent non-controlling interests Total shareholders' equity  Non-current liabilities deferred tax liabilities interest-bearing borrowings  Current liabilities interest-bearing borrowings trade and other payables | 9      | 10 17 811 532 (12 826 920) 205 333 414 215 915 300 105 641 812 321 557 112  29 935 155 4 627 166 34 562 321  85 169 851 120 381 353 | 5 415 934<br>10<br>—<br>(2 866 055)<br>183 872 413<br>186 422 302<br>99 036 477<br>285 458 779<br>28 201 694<br>11 966 016<br>40 167 710<br>69 920 969<br>75 023 977<br>2 294 717 |
| Liabilities directly associated with the assets classified as held for sale       10       170 151       —         209 024 097       147 291 036         Total liabilities       243 586 418       187 458 746   | •   |        |   | 51 373  |
| 209 024 097         147 291 036           Total liabilities         243 586 418         187 458 746  | Server our incomples  |        |   | 147 291 036   |
|  | Liabilities directly associated with the assets classified as held for s  | ale 10 |   |   |
| Total equity and liabilities 565 143 530 472 917 525   | Total liabilities   |        | 243 586 418   | 187 458 746   |
| iotai equity and liabilities 565 143 530 472 917 525   | Total and the Hillshift of  |        | F.CF 4 (2 F22   | /72 247 525   |
|  | Total equity and liabilities  |        | 565 143 530   | 472 917 525   |

# **Abridged Group Statement of Cash Flows**

|  | 12 Months Ended<br>30 June 2018<br>audited<br>USD   | 12 Months Ended<br>30 June 2017<br>audited<br>USD |
|--|---|---|
| Cash generated from operating activities interest income - continuing and discontinuing operations interest expense - continuing and discontinuing operations tax paid - continuing and discontinuing operations | <b>95 308 153</b> 1 426 420 (8 226 676) (8 171 060) | , ,   |
| Total cash available from operations   | 80 336 837  | 4 730 494   |
| Investing activities   | (46 660 439)  | (7 697 170)                                       |
| Net cash inflow/(outflow) before financing activities  | 33 676 398  | (2 966 676)                                       |
| Financing activities   | (3 429 318)   | 5 147 174   |
| Net increase in cash and cash equivalents  | 30 247 080  | 2 180 498   |
| Cash and cash equivalents at the beginning of the year   | 30 254 403  | 28 073 905  |
| Cash and cash equivalents at the end of the year   | 60 501 483  | 30 254 403  |

FOR THE YEAR ENDED 30 JUNE 2018



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# **Abridged Group Statement of Changes in Equity**

|   |                                     |  |                                    |                               | attributable   | to equity holders of  | the parent                |  |                                   |                                  |  |   |   |
|---|-------------------------------------|--|------------------------------------|-------------------------------|--|---|---------------------------|--|-----------------------------------|----------------------------------|--|---|---|
|   |                                     | Other Reserves                                   |                                    |                               |  |   |                           |  |                                   |                                  |  |   |   |
|   | Ordinary<br>Share<br>Capital<br>USD | Class "A"<br>Ordinary<br>Share<br>Capital<br>USD | Share<br>premium<br>Reserve<br>USD | Restructure<br>Reserve<br>USD | Foreign<br>Currency<br>Translation<br>Reserve<br>USD | Translation<br>Reserves of<br>Disposal Group<br>Classified as<br>Held for Sale<br>USD | Treasury<br>Shares<br>USD | Share based<br>Payment<br>Reserve<br>USD | Total<br>Other<br>Reserves<br>USD | Distributable<br>Reserves<br>USD | Total Attributable to Equity Holders of the Parent USD | Non-<br>Controlling<br>Interests<br>USD | Total<br>Shareholders'<br>Equity<br>USD |
| Balance at 30 June 2016   | 5 415 934                           | 10   | _                                  | (3 414 745)                   | 138 526  | 238 210   | _                         | _  | (3 038 009)                       | 168 973 752                      | 171 351 687  | 92 930 342                              | 264 282 029                             |
| Profit for the year   | _                                   | _  | _                                  |                               | _  | _   | _                         | _  |                                   | 25 717 439                       | 25 717 439   | 8 955 104                               | 34 672 543                              |
| Other comprehensive income  | _                                   | _  | _                                  | _                             | 19 091   | (246 874)   | _                         | _  | (227 783)                         | _                                | (227 783)  | 4 5 1 5                                 | (223 268                                |
| Dividends paid  | _                                   | _  | _                                  | _                             | _  |   | _                         | _  | `                                 | (7 275 412)                      | (7 275 412)  | (6 394 444)                             | (13 669 856                             |
| Acquisition of treasury shares  | _                                   | _  | _                                  | _                             | _  | _   | (1 298 255)               | _  | (1 298 255)                       |                                  | (1 298 255)  |   | (1 298 255                              |
| Transactions with owners in   |                                     |  |                                    |                               |  |   | ,                         |  | ,                                 |                                  | ,  |   | ,                                       |
| their capacity as owners  | _                                   | _  | _                                  | 622 763                       | _  | 8 664   | 905 212                   | _  | 1 536 639                         | (3 543 366)                      | (2 006 727)  | 3 540 960                               | 1 534 233                               |
| Contributions from owners   | _                                   | _  | _                                  | _                             | _  | _   | _                         | _  | _                                 | _                                | _  | 2 041 256                               | 2 041 256                               |
| Distribution to owners  | _                                   | _  | _                                  | _                             | _  | _   | _                         | _  | _                                 | (3 803 453)                      | (3 803 453)  | 345 454                                 | (3 457 999                              |
| Derecognition of subsidiaries on disposal                               | _                                   | _  | _                                  | 622 763                       | _  | 8 664   | _                         | _  | 631 427                           |                                  | 631 427  | 1 371 882                               | 2 003 309                               |
| Utilisation of treasury shares  | _                                   | _  | _                                  | _                             | _  | _   | 946 400                   | _  | 946 400                           | 1 053 600                        | 2 000 000  | _                                       | 2 000 000                               |
| Other transactions with owners in                                       |                                     |  |                                    |                               |  |   |                           |  |                                   |                                  |  |   |   |
| their capacity as owners  | _                                   | _  | _                                  | _                             | _  | _   | (41 188)                  | _  | (41 188)                          | (793 513)                        | (834 701)  | (217 632)                               | (1 052 333                              |
| Share based payment charge for the year, net of tax                     | _                                   | _  | _                                  | _                             | _  | _   | _                         | 161 353                                  | 161 353                           | _                                | 161 353  | _                                       | 161 353                                 |
| Balance at 30 June 2017   | 5 415 934                           | 10   | _                                  | (2 791 982)                   | 157 617  | _   | (393 043)                 | 161 353                                  | (2 866 055)                       | 183 872 413                      | 186 422 302  | 99 036 477                              | 285 458 779                             |
| Profit for the year   |                                     |  |                                    | _                             | _  |   |                           |  | _                                 | 32 882 666                       | 32 882 666   | 15 833 303                              | 48 715 969                              |
| Other comprehensive income  | _                                   | _  | _                                  | _                             | —<br>(17 049)  | _   | _                         | _  | (17 049)                          | 32 882 888                       | (17 049)   | (429)                                   | (17 478                                 |
| Dividends paid  | _                                   | _  | _                                  | _                             | (17 049)   | _   | _                         | _  | (17 049)                          | (10 530 535)                     | (10 530 535)   | (6 977 060)                             | (17 507 595                             |
| Issue of shares - Acquisition of  | _                                   | _  | _                                  | _                             | _  | _   | _                         | _  | _                                 | (10 330 333)                     | (10 330 333)   | (6 977 000)                             | (1/30/393                               |
| Colcom non-controlling Interests  | 181 330                             | _  | 17 951 700                         | _                             | _  | _   | _                         | _  | _                                 | _                                | 18 133 030   | _                                       | 18 133 030                              |
| Transactions with owners in their capacity as owners                    | _                                   | _  | (140 168)                          | (10 342 638)                  | _  | _   | (294 747)                 | _  | (10 637 385)                      | (891 130)                        | (11 668 683)   | (2 250 479)                             | (13 919 162                             |
| Contributions from owners   | _                                   | _  |                                    |                               | _  |   |                           | _  |                                   | _                                |  | 6 181 689                               | 6 181 689                               |
| Acquisition of treasury shares  |                                     |  |                                    |                               |  |   | (335 935)                 | _  | (335 935)                         | _                                | (335 935)  | 0 181 089                               | (335 935                                |
| Acquisition of treasury shares  Acquisition of non-controlling interest |                                     |  |                                    | (10 342 638)                  |  |   | (333 933)                 | _  | (10 342 638)                      | _                                | (10 342 638)   | (7 790 392)                             | (18 133 030                             |
| Disposal of treasury shares   |                                     |  |                                    | (10 342 038)                  |  |   | 41 188                    |  | 41 188                            | 132 240                          | 173 428  | 217 418                                 | 390 846                                 |
| Other transactions with owners in                                       |                                     |  |                                    |                               |  |   | -11100                    |  | 71 100                            | 132 240                          | 1/3 720  | 217 410                                 | 370 040                                 |
| their capacity as owners  | _                                   | _  | (140 168)                          | _                             | _  | _   | _                         | _  | _                                 | (1 023 370)                      | (1 163 538)  | (859 194)                               | (2 022 732                              |
| Share based payment charge  |                                     |  | ,                                  |                               |  |   |                           |  |                                   | . ,                              | , ,  | ,                                       |   |
| for the year, net of tax  | _                                   | _  | _                                  | _                             | _  | _   | _                         | 693 569                                  | 693 569                           | _                                | 693 569  | _                                       | 693 569                                 |
| Balance at 30 June 2018   | 5 597 264                           | 10   | 17 811 532                         | (13 134 620)                  | 140 568  | _   | (687 790)                 | 854 922                                  | (12 826 920)                      | 205 333 414                      | 215 915 300  | 105 641 812                             | 321 557 112                             |

## **Supplementary Information**

## 1 Corporate Information

The Company is incorporated and domiciled in Zimbabwe.

#### 2 Operating Segments

The Group's operations comprise of the Mill-Bake, Protein, Other Light Manufacturing and Services businesses and Head Office Services Segments explained as follows:

Mill-Bake Segment - reports the results of the Group's interests in National Foods Holdings Limited, the Bakery division and non-controlling interest in Profeeds (Private) Limited.

Protein Segment - reports the results of the Group's interests in the Colcom division and Irvine's Zimbabwe (Private) Limited.

Other Light Manufacturing and Services - reports the results of the Group's controlling interests in Innscor Appliance Manufacturing (Private) Limited t/a Capri, Natpak (Private) Limited, Prodairy (Private) Limited and associated interests in Probrands (Private) Limited, Probottlers (Private) Limited, Paperhole Investments (Private) Limited and Afrigrain Trading Limited.

Head Office Services - reports the Group's shared services functions of treasury, legal, tax, audit, payroll, information technology and the residual results of the Group's interests in SPAR.

The Group's discontinued operations in the prior year comprise SPAR Zambia Limited and The River Club.

|  |             |             | Other Light                   | H106                    |               | Total       | Total                    |
|--|-------------|-------------|-------------------------------|-------------------------|---------------|-------------|--------------------------|
|  | Mill-Bake   | Protein     | Manufacturing<br>and Services | Head Office<br>Services | Adjustments   | Operations  | Discontinuing Operations |
|  | USD         | USD         | USD                           | USD                     | USD           | USD         | USD                      |
| Revenue  |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 392 023 406 | 181 672 041 | 74 965 438                    | 5 164 512               | ( 22 542 607) | 631 282 790 | _                        |
| 30 June 2017   | 376 081 886 | 173 710 258 | 45 169 656                    | 3 115 743               | (17 774 317)  | 580 303 226 | 13 421 385               |
| Operating profit/(loss) before depreciation and amortisation |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 38 420 219  | 20 208 773  | 12 560 231                    | 5 972 759               | _             | 77 161 982  | _                        |
| 30 June 2017   | 38 900 361  | 16 842 887  | 6 933 730                     | 2 841 646               | _             | 65 518 624  | (930 019)                |
| Depreciation and amortisation                                |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 6 933 430   | 5 652 802   | 3 400 517                     | 270 654                 | 362 227       | 16 619 630  | _                        |
| 30 June 2017   | 7 506 496   | 5 271 155   | 1 888 781                     | 260 773                 | 362 227       | 15 289 432  | 273 338                  |
| Equity accounted earnings                                    |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 7 679 715   | 389 138     | 3 716 555                     | _                       | _             | 11 785 408  | _                        |
| 30 June 2017   | 3 469 192   | 296 427     | 2 457 932                     | _                       | _             | 6 223 551   | _                        |
| Profit before tax  |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 35 197 030  | 12 972 186  | 11 689 798                    | 3 374 748               | (362 227)     | 62 871 535  | _                        |
| 30 June 2017   | 31 796 216  | 2 954 201   | 5 318 530                     | 1 922 080               | (362 227)     | 41 628 800  | 984 189                  |
| Segment assets   |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 316 181 725 | 125 162 922 | 78 000 728                    | 37 810 484              | 4 585 224     | 561 741 083 | 3 402 447                |
| 30 June 2017   | 285 404 868 | 98 832 337  | 59 223 831                    | 18 425 401              | 11 031 088    | 472 917 525 | _                        |
| Segment liabilities  |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 114 139 330 | 44 981 616  | 23 478 145                    | 55 417 739              | 5 399 437     | 243 416 267 | 170 151                  |
| 30 June 2017   | 84 538 017  | 27 938 073  | 30 632 503                    | 67 351 811              | (23 001 658)  | 187 458 746 | _                        |
| Capital expenditure  |             |             |                               |                         |               |             |                          |
| 30 June 2018   | 10 695 911  | 6 102 166   | 16 611 346                    | 3 159 696               | _             | 36 569 119  | _                        |
| 30 June 2017   | 7 606 081   | 4 054 864   | 4 643 890                     | 7 965                   | _             | 16 312 800  | 243 523                  |

|     |  | 30 June 2018<br>audited<br>USD | 30 June 2017<br>audited<br>USD |
|-----|--|--------------------------------|--------------------------------|
| 3 F | Financial loss   |                                |                                |
|     | exchange losses - realised   | 2 735 922                      | 3 578 797                      |
|     | exchange losses - unrealised                                       | 281 035                        | 135 611                        |
|     | Profit on restructure of associate and disposal of listed equities | (375 164)                      | _                              |
|     | Profit on disposal of property, plant and equipment and            | ` ′                            |                                |
|     | intangibles assets   | (72 386)                       | (948 997)                      |
| L   | ivestock and stockfeed impaired                                    | 1 169 741                      | 7 284 546                      |
| (   | Other  | (128 124)                      | (141 572)                      |
|     |  | 3 611 024                      | 9 908 385                      |
| 4 F | uture lease commitments  |                                |                                |
| Р   | ayable within one year   | 3 482 073                      | 3 139 132                      |
|     | ayable two to five years   | 11 550 999                     | 13 367 320                     |
|     | ayable after five years  | 3 582 885                      | 4 587 856                      |
|     | ,  | 18 615 957                     | 21 094 308                     |
| 5 C | ommitments for capital expenditure                                 |                                |                                |
| C   | ontracts and orders placed   | 23 891 422                     | 3 436 143                      |
| Α   | uthorised by Directors but not contracted                          | 30 114 794                     | 20 859 574                     |
|     |  | 54 006 216                     | 24 295 717                     |

The capital expenditure is to be financed out of the Group's own resources and existing borrowing facilities.

## 6 Interest-bearing borrowings

Interest-bearing borrowings constitute bank loans from various local financial institutions which accrue interest at an average rate of 5.96% per annum. The facilities expire at different dates and will be reviewed and renewed when they mature.

|   | ,  |             |             |
|---|--|-------------|-------------|
|   | Net book value of inventories and accounts receivables pledged |             |             |
|   | as security for interest-bearing borrowings.                   | 13 500 000  | 13 500 000  |
|   |  |             |             |
| 7 | Inventories  |             |             |
|   | Consumable stores  | 17 574 438  | 13 728 729  |
|   | Finished products, net of allowance for obsolence              | 13 079 618  | 15 857 188  |
|   | Raw materials and packaging                                    | 58 970 923  | 45 870 209  |
|   | Goods in transit   | 39 808      | 1 207 623   |
|   | Work in progress   | 780 189     | 303 614     |
|   |  | 90 444 976  | 76 967 363  |
|   |  |             |             |
| 8 |  |             |             |
|   | Trade receivables  | 58 828 543  | 60 114 232  |
|   | Prepayments  | 38 872 033  | 30 515 548  |
|   | Rental deposits  | 47 844      | 40 350      |
|   | VAT Receivable   | 11 496 108  | 4 776 606   |
|   | Other receivables  | 13 763 846  | 19 775 917  |
|   |  | 123 008 374 | 115 222 653 |
|   | Allowance for credit losses                                    | (7 215 266) | (7 691 100) |
|   |  | 115 793 108 | 107 531 553 |
|   |  |             |             |
| 9 | Trade and other payables                                       |             |             |
|   | Trade payables   | 67 975 714  | 24 452 582  |
|   | Accruals   | 13 551 311  | 10 789 457  |
| _ | Other payables   | 38 854 328  | 39 781 938  |
| _ |  | 120 381 353 | 75 023 977  |

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#### **Supplementary Information** (continued)

#### 10 Assets of disposal group classified as held for sale

The Group continues to dispose of non-core or aging assets in order to apply the value of the statement of financial position more appropriately. Following the disposal of the National Foods Holdings Limited depot operations in October 2016, the Board has identified the properties from which some of these depots operate to be non-core. As such, the properties have been categorised as assets of disposal group classified as held for sale and are due to be disposed in the next six months. The assets are held at a value that approximates fair value and were previously reported under the Mill-Bake segment.

|   | 30 June 2018<br>audited<br>USD |   |
|---|--------------------------------|---|
| Land and Buildings  | 3 402 447                      | _ |
| Deferred tax relating to assets of disposal group classified as held for sale | (170 151)                      | _ |

#### 11 Earnings per share

The calculation of basic earnings per share is based on the profit attributable to equity holders of the parent and the weighted average number of ordinary shares in issue for the year.

The calculation of diluted earnings per share is based on the profit attributable to equity holders of the parent and the weighted average number of ordinary shares in issue after adjusting for potential conversion of share options. The potential conversion is possible when the average market price of ordinary shares during the year exceeds the exercise price of such options.

The share options arising from the Group's Employee Share Trust Scheme and the 2016 Innscor Africa Limited Share Option Scheme were not dilutive as at the end of the current financial year. The dilutive effect of the Group's Employee Share Trust Scheme at the end of the prior financial year is shown under note 11c below.

The share options arising from the Group's Indigenisation transaction had a dilutive effect at the end of the current financial year as shown on note 11c below.

#### Headline earnings basis

Headline earnings comprise of basic earnings attributable to equity holders of the parent adjusted for profits, losses and items of a capital nature that do not form part of the ordinary activities of the Group, net of their related tax effects and share of non-controlling interests as applicable. The effect of the Avian Influenza outbreak has also been excluded from headline earnings.

The following reflects the income data used in the basic, headline and diluted earnings per share computations:

|   |   | Continuing<br>Operations       |                                | Disco                          | uing and<br>ntinued<br>rations |
|---|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
|   |   | 30 June 2018<br>audited<br>USD | 30 June 2017<br>audited<br>USD | 30 June 2018<br>audited<br>USD | 30 June 2017<br>audited<br>USD |
| a | Net profit attributable to equity holders of the parent                   | 32 882 666                     | 23 915 544                     | 32 882 666                     | 25 717 439                     |
| Ь | Reconciliation of basic earnings to headline earnings                     |                                |                                |                                |                                |
|   | Profit for the period attributable to equity holders of the parent        | 32 882 666                     | 23 915 544                     | 32 882 666                     | 25 717 439                     |
|   | Adjustment for non-headline items (gross of tax):                         |                                |                                |                                |                                |
|   | Livestock and stockfeed impaired  | 2 041 998                      | 7 284 546                      | 2 041 998                      | 7 284 546                      |
|   | Recycling of foreign exchange differences arising                         |                                |                                |                                |                                |
|   | on disposal of foreign operations   | _                              | _                              | _                              | (249 494)                      |
|   | Profit on disposal of property, plant and equipment and intangible assets | (72 385)                       | (948 997)                      | (72 385)                       | (961 733)                      |
|   | Profit on restructure/disposal of associates/subsidiaries                 | (138 184)                      | _                              | (138 184)                      | (2 448 815)                    |
|   | Tax effect on adjustments   | (507 176)                      | (1877134)                      | (507 176)                      | (1874077)                      |
|   | Non-controlling interests' share of adjustments                           | (773 732)                      | (2 761 808)                    | (773 732)                      | (2 763 507)                    |
|   | Headline earnings attributable to ordinary shareholders                   | 33 433 187                     | 25 612 151                     | 33 433 187                     | 24 704 359                     |

|   |  | Continuing<br>Operations          |                                   | Disco                             | uing and<br>ntinued<br>rations    |
|---|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
|   |  | 30 June 2018<br>audited<br>shares | 30 June 2017<br>audited<br>shares | 30 June 2018<br>audited<br>shares | 30 June 2017<br>audited<br>shares |
| с | Reconciliation of weighted average number of ordinary  |                                   |                                   |                                   |                                   |
|   | shares before effect of dilution: Number of shares in issue at the beginning of the year Add: Weighted Average number of shares issued for acquisition | 541 593 440                       | 541 593 440                       | 541 593 440                       | 541 593 440                       |
|   | of Colcom non-controlling interests'   | 9 216 789                         | _                                 | 9 216 789                         | _                                 |
|   | Less: Weighted Average number of Treasury Shares   | (1738 103)                        | (1 213 651)                       | (1738 103)                        | (1 213 651)                       |
|   | Weighted Average Number of Shares  | 549 072 126                       | 540 379 789                       | 549 072 126                       | 540 379 789                       |
|   | Weighted average number of ordinary<br>shares before effect of dilution  | 549 072 126                       | 540 379 789                       | 549 072 126                       | 540 379 789                       |
|   | Employee Share Trust share options   | _                                 | 1 296 958                         | _                                 | 1 296 958                         |
|   | Effect of dilution from Indigenisation transaction share options   | 176 451                           | _                                 | 176 451                           | _                                 |
|   | Weighted average number of ordinary shares   |                                   |                                   |                                   |                                   |
|   | adjusted for the effect of dilution  | 549 248 577                       | 541 676 747                       | 549 248 577                       | 541 676 747                       |
|   | Basic earnings per share (cents)   | 5.99                              | 4.43                              | 5.99                              | 4.76                              |
|   | Headline earnings per share (cents)  | 6.09                              | 4.74                              | 6.09                              | 4.57                              |
|   | Diluted basic earnings per share (cents  | 5.99                              | 4.42                              | 5.99                              | 4.75                              |
|   | Diluted headline earnings per share (cents)  | 6.09                              | 4.73                              | 6.09                              | 4.56                              |

|   |                                | ntinuing<br>erations           | Continuing and<br>Discontinued<br>Operations |                                |  |
|---|--------------------------------|--------------------------------|--|--------------------------------|--|
|   | 30 June 2018<br>audited<br>USD | 30 June 2017<br>audited<br>USD | 30 June 2018<br>audited<br>USD               | 30 June 2017<br>audited<br>USD |  |
| 12 Contingent liabilities  Guarantees   |                                |                                |  |                                |  |
| The contingent liabilities relate to bank guarantees provided in respect of associate companies borrowings as at 30 June 2018 | 169 900 000                    | 97 000 000                     | 169 900 000                                  | 97 000 000                     |  |





































































































